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1984

ANNUAL REPORT

Of the Town Officers
of the town of

STRATFORD N.H.

For the year ending

DECEMBER 31 1984

**INCLUDING REPORT OF THE
SCHOOL DISTRICT**

ANNUAL REPORT

Of the Town Officers
of the town of

STRATFORD N.H.

For the year ending

DECEMBER 31 1984

**INCLUDING REPORT OF THE
SCHOOL DISTRICT**

PRINTED BY:

liebl

LIEDL PRINTING COMPANY

COLEBROOK, NEW HAMPSHIRE 03576

EMERGENCY TELEPHONE NUMBERS

POLICE:

OFFICE 922-3821
IF NO ANSWER 636-2353

FIRE: TO REPORT A FIRE ONLY

NORTH STRATFORD . . 922-5511
STRATFORD HOLLOW. 636-2211

AMBULANCE:

STRATFORD 237-4971
GROVETON 636-1430

STATE POLICE TOLL-FREE NUMBER
1 (800) 852-3411

TOWN OFFICE NUMBERS

Town Clerk 922-5598
Tax Collector 922-5546
Selectmen's Office. 922-5533
Town Treasurer 922-3367

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TOWN OFFICERS

MODERATOR
Lewis Allin

TOWN CLERK
Edna A. Fuller
Rhonda Smith, Deputy

SELECTMEN
Clement Knowlton

Paul R. Hawley

James Chapple

TOWN TREASURER
Charlotte Blodgett

TAX COLLECTORS
Bradley Harding
Lorraine Harding, Deputy

TOWN BOOKKEEPER
Selectmen's Assistant
Frances Hawley

Nancy Marier

SUPERVISORS
G. Sharon White

Marjorie Caron

CEMETARY TRUSTEES
Oliver Arsenault Alvin Daigneault

Darwin Fuller

TRUSTEE OF TRUST FUNDS
Linda Hunt Renaud

Durwood Owen

Alvin Daigneault

LIBRARY TRUSTEES
Mary Nugent Harriet Savage

Susan Frizzell

LIBRARIANS
Marjorie Carrier

Peggy Deyette

FIRE CHIEFS
Michael Bennett

Lawrence Curley

CHIEF OF POLICE
John White

WATER RENT COLLECTOR
Charlotte Blodgett

HEALTH OFFICER
Anita Marshall

ROAD AGENT
Laurence Hook

FIRE WARDEN
Bryan McMann

PLANNING BOARD
Victor Bruno -- Elwood Haynes

Donald Vaughn -- Wilson McMann -- Paul Hawley
Harlan McMann -- Darwin Fuller

TOWN NURSE
Anita Marshall

1985 WARRANT TOWN OF STRATFORD

To the inhabitants of the Town of Stratford, in the County of Cöös in said State of New Hampshire, qualified to vote in Town Affairs:

You are hereby notified to meet at the Town Hall in said Town of Stratford on Tuesday, the Twelfth Day of March next at ten o'clock in the forenoon to act upon the subjects here and after mentioned.

You are hereby warned that on said date and place the polls will be open at 10:00 o'clock in the forenoon and will remain open until 6:00 o'clock in the afternoon for the receipt of your ballots under the Non-Partisan Ballot System.

1. To see if the Town will vote to choose by Non-Partisan Ballot the following Town Officers:

One Selectman for Three Years
One Town Clerk for One Year
One Town Treasurer for One Year
One Trustee of Trust Funds for Three Years

2. To see if the Town will vote to raise and appropriate the sum of \$303,496.00, to supplement money raised and appropriated by Article #2 at the Annual Town Meeting, for the purpose of constructing sewerage and sewage treatment facilities which are requirements contained in the Federal Water Pollution Control Act, as amended (33 U.S.C. 1251 et. seq.) and will qualify the Town for Federal Funds, such sum to be raised by the issuance of Serial Bonds, or Notes, Grants or Loans, not to exceed \$31,591.17 under and in compliance with the provisions of the Municipal Finance Act (N.H. R.S.A. 33.1 et. seq.as amended) and to authorize the Selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon, and to take such other actions as may be necessary to effect the issuance, negotiations, sale and delivery of such bonds or notes as shall be in the best interest of the Town of Stratford, N.H. and to allow the Board of Selectmen to expend such monies as become available from the Federal Government under the Financial Assitance Program of the Construction Grants Section of the Water Pollution Act, as

amended (33 U.S.C. 1251 et. seq.) and pass any vote relating thereto. (Voting by Written Ballot, Passage requires a 2/3 vote of those present and voting.)

3. To see if the Town will vote to accept the Budget and raise and appropriate money for same. If not, to see what sum of money the Town will vote to raise and appropriate to defray Town charges for the ensuing year.
4. To see if the Town will vote to instruct the Board of Selectmen to appoint all other Town Officers as required by law, not elected by Non-Partisan Ballot.
5. To see if the Town will vote to raise and appropriate the sum of \$10,297.41 and to authorize the withdrawal of said sum from the Revenue Sharing Fund Established under provision of the State and Local Assistance Act of 1972 and to expend the same as follows:

Libraries.....	\$ 2,000.00
Town Hall & Other Bldgs.....	6,297.41
Town Officers Expenses.....	2,000.00
	<u>\$10,297.41</u>

6. To see if the Town will vote to instruct the Board of Selectmen and the Town Treasurer to borrow money in order to defray Town charges in anticipation of taxes for the ensuing year.
7. To see if the Town will vote to authorize the Board of Selectmen to apply for, accept, and expend without further action of the Town Meeting money from the State, Federal, or other governmental unit or a private source which may become available during the fiscal year.
8. To elect two auditors for the ensuing year or to see if the Town will vote to authorize and instruct the Board of Selectmen to hire a private auditing firm of accountants to audit the Town Books and to make an appropriation to cover the cost of the same.
9. To see if the Town will vote to accept the provisions as written in R.S.A. 252 formerly known as R.S.A. 149-I, the general statutory authority for sewer projects giving the Town authority to levy assessment and sewer rents.

10. To see if the Town will vote to raise and appropriate the sum of \$900.00 for support of of the Community Action Outreach Program (By Petition).
11. To see if the Town will vote to raise and appropriate the sum of \$2,100.00 for the Upper Connecticut Valley Hospital to help defray the costs of maintaining standby alert personnel to cover medical emergencies.
12. To see if the Town will vote to raise and appropriate a sum of \$500.00 to the Weeks Memorial Hospital.
13. To see if the Town will vote to raise and appropriate the sum of \$694.00 for the support of the North Country Council, Inc.
14. To see if the Town will vote to raise and appropriate the sum of \$200.00 for developmental services and \$750.00 for community mental health by the Upper Connecticut Valley Mental Health Service.
15. To see if the Town will vote to raise and appropriate the sum of \$1,500.00 for operating expenses and matching funds to the Northern Coos Community Health Association.
16. To see if the Town will vote to raise and appropriate the sum of \$375.00 for the support of Ambulance District A-1.
17. To see if the Town will vote to raise and appropriate the sum of \$6,500.00 for landfill fees and \$19,500.00 for the garbage collection from Ray O. Parker & Son, Inc. of Lyndonville, Vermont.
18. To see if the Town will vote to raise and appropriate the sum of \$3,500.00 for the continuation of the Summer Recreation Program for the children of Stratford.
19. To see if the Town wishes to continue paying the increasing rent charges by Canadian National Railways for the land the Town uses for the Fountain and the Flag Pole.

20. To see if the Town will vote to raise and appropriate the sum of \$2,100.00 to cover the costs of new dinnerware and silverware for use in the Town Hall.
21. To see if the Town will vote to raise and appropriate a sum of money to cover the costs of replacing the windows in the Town Hall.
22. To see if the Town will vote to reclassify the southeasterly end of Percy Road, from a Class V (5) winter and a Class VI (6) summer, to a year round Class VI (6), with no town maintenance either summer or winter. The part to be reclassified goes from the Egan Road to the Francis White residence only. (By Petition and Ballot Vote)
23. To hear reports of agents, officers and committees heretofore chosen and to take any action on same.
24. To transact any other business that may legally come before said meeting.

Given under our hands and seal this 11th day of February in the year of our Lord, Nineteen Hundred and Eighty Five (1985).

Clement E. Knowlton
Paul R. Hawley
James H. Chapple

Selectmen of Stratford

A true copy of Warrant Attest:

Clement E. Knowlton
Paul R. Hawley
James H. Chapple

Selectmen of Stratford

NOTES

This image shows a single sheet of white paper with horizontal blue or grey ruling lines. The lines are evenly spaced and run across the width of the page. There is no handwriting or other markings on the paper.

Section I Purpose of Appropriation	Approp. Previous F Y '84	Actual Expenses F Y '84	Approp. Ensuing F Y '85
<u>GENERAL GOVERNMENT:</u>			
Town Officers Salaries....	15,000.00	17,517.72	18,000.00
Town Officers Expenses....	5,000.00	5,169.34	5,000.00
Elec. & Registration Exp..	1,500.00	1,907.54	1,000.00
Town Hall & Other Bldgs..	11,000.00	9,766.54	11,000.00
Empl.Soc.Sec.&Retirement..	3,000.00	3,976.13	4,000.00
<u>PROTECTION OF PERSONS & PROPERTY:</u>			
Police Department.....	17,500.00	18,223.43	18,500.00
Fire Department.....	18,500.00	19,012.07	19,000.00
Insurance.....	8,000.00	9,811.00	10,000.00
Planning & Zoning.....	200.00	94.43	200.00
Damages & Legal Expenses..	1,000.00	2,244.48	1,500.00
Civil Defense.....	400.00	349.38	400.00
<u>HEALTH DEPT.INC.NURSE EXP:</u>			
Health Department.....	100.00	3.10	100.00
Town Nurse Expenses.....	6,000.00	6,000.00	6,000.00
Vital Statistics.....	35.00	15.00	35.00
Sewer Maintenance.....	1,500.00	553.00	1,000.00
Town Dump.....	700.00	742.00	700.00
<u>HIGHWAYS & BRIDGES:</u>			
Town Maintenance(Summer).	10,000.00	9,630.35	10,000.00
Town Maintenance(Winter).	18,000.00	17,183.89	18,000.00
Street Lighting.....	9,000.00	8,151.27	9,000.00
Gen.Exp.of Highway Dept....	200.00	204.84	200.00
<u>LIBRARIES:</u>	1,500.00	1,500.00	2,100.00
<u>PUBLIC WELFARE:</u>			
Town Poor.....	6,000.00	9,840.28	6,000.00
Old Age Assistance.....	4,000.00	5,186.24	4,000.00
Aid To Perm.&Total Disab..			
<u>PATRIOTIC PURPOSES:</u>			
Memorial Day, Etc.....	500.00	328.03	500.00
<u>RECREATION:</u>			
Parks & Playgrounds.....	2,700.00	2,511.31	2,700.00
<u>PUBLIC SERVICE ENTERPRISES:</u>			
Municipal Water.....	5,000.00	5,988.66	5,500.00
Cemetaries.....	1,000.00	967.50	1,000.00
<u>DEBT SERVICE:</u>			
Principal Long Term Notes...	-0-	-0-	-0-
Int. on Long Term Notes.....	-0-	-0-	-0-

	Approp. Previous F Y '84	Actual Expend. F Y '84	Approp. Ensuing F Y '85
Int. on Temporary Notes..	4,000.00	3,351.54	7,000.00

CAPITAL OUTLAY:

Revenue Sharing (Contra) ..	8,834.73	7,434.86	10,297.41
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TOTALS.....	151,335.00		162,435.00
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	Est. Revenues Previous F Y '84	Actual Revenues Previous F Y '84	Estimated Revenues Ensuing F Y '85
Section II			
Sources of Revenues			

FROM STATE:

Rail Road Tax.....	500.00	1,332.00	500.00
Shared Revenues.....	50,000.00	54,829.00	50,000.00
Highway Block Grant.....	5,000.00	10,084.00	5,000.00
Road Toll Refund.....	-0-	217.32	-0-

FROM LOCAL SOURCES:

Dog Licenses.....	100.00	314.00	100.00
Business Licenses, Permits & Filing Fees.....	25.00	75.00	25.00
Planning Board Fees.....	-0-	70.00	-0-
Current Use Fees.....	-0-	21.00	-0-
Motor Vehicles Permits..	15,000.00	23,963.00	15,000.00
Int. on Taxes & Penalties.	3,800.00	15,202.45	5,000.00

TAXES

National Bank Stock Taxes...	10.00	10.00	10.00
Resident Taxes.....	4,000.00	5,460.00	4,000.00
Normal Yield Taxes.....	8,000.00	9,728.11	8,000.00
Rent of Town Property.....	500.00	2,370.00	500.00
Sale of Town Histories.....	-0-	150.00	-0-
Welfare Reimbursements.....	-0-	519.20	-0-
Town of Bloomfield (F.D.)	1,000.00	1,000.00	1,000.00
Town of Brunswick (F.D.)...	500.00	500.00	500.00
Town of Maidstone (F.D.)...	500.00	500.00	500.00
Town of Columbia (F.D.)....	300.00	300.00	300.00
Fire Dept. Revenues.....	-0-	2,011.25	-0-
Summer Recreation Donations.	-0-	1,345.00	-0-

INCOME FROM MUNICIPAL UTILITIES:

Municipal Water.....	5,000.00	5,473.00	5,000.00
Surplus.....	15,000.00	32,721.00	30,000.00

FROM FEDERAL SOURCES:

Revenue Sharing (Contra) ..	8,834.73	8,834.73	10,297.41
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TOTAL REVENUES from all sources

except Property Taxes..	109,235.00		125,435.00
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Amount to Be Raised By

Taxes.....	42,100.00		37,000.00
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TOTALS.....	\$151,335.00		162,435.00
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TAXES ASSESSED AND TAX RATE 1984

Statement of Appropriations:

Town Officers Salaries.....	\$ 15,000.00
Town Officers Expenses.....	5,000.00
Election & Registration Expenses.....	1,500.00
Cemetaries.....	1,000.00
Town Hall & Other Buildings.....	11,000.00
Planning & Zoning.....	200.00
Legal Expenses.....	1,000.00
Town Audit Article #9.....	2,400.00
Revenue Sharing Article #6 Town Hall.....	300.00
North Country Council, Inc. Art.#11.....	694.00
Town Lines Art.#19.....	312.50
Police Dept.....	17,500.00
Fire Dept.....	18,500.00
Civil Defense.....	400.00
Town Maintenance.....	28,000.00
General Exp. of Highway Dept.....	200.00
Street Lighting.....	9,000.00
Revenue Sharing Art.#9 Highway Dept.....	5,161.73
Revenue Sharing Art.#9 Highway Equip.....	3,373.00
Maintenance of Road Art.#20.....	300.00
Garbage Removal Art.#18.....	22,500.00
Town Dump.....	700.00
Health Dept. Inc. Nurse.....	6,100.00
Ambulance District A-1 Art.#12.....	375.00
Vital Statistics.....	35.00
Northern Coos Community Health Art.#16.....	1,100.00
Comm. Action Outreach Program Art.#17.....	800.00
General Assistance.....	6,000.00
Aid To Perm. & Totally Disabled & OAA.....	4,000.00
Libraries.....	1,500.00
Parks & Playgrounds.....	2,700.00
Memorial Day, Etc.....	500.00
Summer Recreation Art.#23.....	3,500.00
Interest on Temporary Notes.....	4,000.00
Sewer Construction Art.#2 Facilities...	1,650,000.00
Sewer Land & Easements Art.#3.....	10,000.00
Municipal Water Department.....	5,000.00
Municipal Sewer Department.....	1,500.00
FICA Retirement.....	3,000.00
Insurance.....	8,000.00
TOTAL APPROPRIATIONS.....	\$1,852,151.23

REVENUES

Residents Taxes.....	\$ 5,460.00
National Bank Stock Taxes.....	10.00
Yield Taxes.....	12,966.63
Interest & Penalties.....	6,000.00
Land Use Change Tax.....	440.00
Shared Revenues-Block Grant.....	54,829.00
Highway Block Grant.....	10,084.00
Railroad Tax.....	1,332.00
Road Toll Refund.....	217.32
Federal EPA Sewer Construction Art.#2..	1,355,640.00
State Sewerage Reimb. Art.#2.....	235,488.00
Town Bonds-Long Term Notes.....	58,872.00
Motor Vehicles.....	15,000.00
Dog Licenses.....	200.00
Business License, Permits & Filing Fees.....	90.00
Pistol Permits.....	35.00
Planning & Zoning.....	35.00
Income From Departments.....	1,500.00
Sale of Town Histories.....	70.00
Donation-Fire Dept. Bloomfield,Vt.....	1,000.00
Donation-Fire Dept. Brunswick,Vt.....	500.00
Donation-Fire Dept. Maidstone, Vt.....	500.00
Donation-Fire Dept. Columbia,NH.....	300.00
Income from Water Dept.....	5,593.00
Revenue Sharing Fund.....	8,834.73
Surplus.....	32,721.00

TOTAL REVENUES.....	\$1,807,718.00
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Total Town Appropriations.....	\$1,852,152.00
Total Revenues & Credits.....	1,807,718.00
Net Town Appropriations.....	44,434.00
Net School Tax Assessments.....	423,277.00
County Tax Assessments.....	42,709.00
Total of Town, School and County.....	510,420.00
DEDUCT Total Business Profits Tax.....	103,070.00
ADD War Service Credits.....	3,150.00
ADD Overlay.....	20,537.00
Property Taxes To Be Raised.....	431,037.00

Tax Rate:

Municipal.....	\$ 4.55
School.....	28.40
County.....	2.97
Combined Rate.....	\$ 35.92

SCHEDULE OF TOWN PROPERTY

As of December 31, 1984

1.	Town Hall, Lands, & Bldgs.....\$	36,800.00
	Furniture and Equipment.....	1,500.00
2.	Libraries: Furniture & Equipment...	4,000.00
3.	Police Dept., and Equipment.....	8,000.00
4.	Fire Departments: Land & Bldgs.....	133,500.00
	Equipment.....	100,000.00
5.	Highway Department.....	2,300.00
	Equipment.....	9,000.00
6.	Parks, Playgrounds & Commons.....	15,000.00
7.	Water Supply Facility & Land.....	110,000.00
8.	School, Land & Bldgs., Equipment...	550,000.00
9.	Parcels of Land(s) Owned by Town:	
	1. R11-21 Quonset Hut.....	29,505.00
	2. R25-29 & 29A & R19-13A L. Portigue	8,200.00
	3. R20-7 N/S Percy Rd.....	4,200.00
	4. R22-37 Grange.....	7,100.00
	5. U1-2 E/S of Rt#105.....	1,950.00
	6. U3-35 & U3-35A S. of Boat Lands and N. of Maidstone Line.....	1,200.00
	7. R11-5 & 12 Dump Lot.....	19,250.00
	8. R11-32 W/S Rt#3.....	900.00
	9. R26-13 Christie Lot.....	18,250.00
	10. R10-4 Ramsay Lot.....	2,450.00
Total.....		\$1,063,105.00

Carri • Plodzik • Sanderson
accountants & auditors

A. Bruce Carri, C.P.A.
Stephen D. Plodzik, P.A.
Robert E. Sanderson, P.A.

193 North Main Street
Concord, New Hampshire 03301
Telephone 603-225-6996

To the Members of
the Board of Selectmen
Town of Stratford
Stratford, New Hampshire

We have examined the combined financial statements and the combining fund financial statements of the Town of Stratford, New Hampshire as of and for the year ended December 31, 1984, as listed in the table of contents. Our examination was made in accordance with generally accepted auditing standards and, accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

As described in Note 1B, the combined financial statements referred to above do not include financial statements of the General Fixed Asset Group of Accounts which should be included to conform with generally accepted accounting principles.

In our opinion, except that omission of the General Fixed Asset Group of Accounts results in an incomplete presentation, as explained in the above paragraph, the combined financial statements and the combining fund financial statements referred to above present fairly the financial position of the Town of Stratford, New Hampshire at December 31, 1984, and the results of its operations for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Our examination was made for the purpose of forming an opinion on the combined financial statements taken as a whole and on the combining fund financial statements. The accompanying financial information listed as supplemental schedules in the table of contents is presented for purposes of additional analysis and is not a required part of the combined financial statements of the Town of Stratford, New Hampshire. The information has been subjected to the auditing procedures applied in the examination of the combined and combining fund financial statements and, in our opinion, is fairly stated in all material respects in relation to the combined financial statements taken as a whole.

January 25, 1985

Carri - Plodzik - Sanderson

EXHIBIT A
TOWN OF STRATFORD
Combined Balance Sheet - All Fund Types
December 31, 1984

<u>ASSETS</u>	<u>Governmental Fund Types</u>		
	<u>General</u>	<u>Special Revenue</u>	<u>Capital Projects</u>
Cash	\$127,362	\$ 77,946	\$
Investments, At Cost			
<u>Receivables</u>			
Taxes	153,954		
Other	805		
Due From Other Governments		37,307	46,238
Due From Other Funds	<u>15,424</u>	<u></u>	<u></u>
 TOTAL ASSETS	 <u>\$297,545</u>	 <u>\$115,253</u>	 <u>\$ 46,238</u>
 <u>LIABILITIES AND FUND EQUITY</u>			
<u>Liabilities</u>			
Accounts Payable	\$ 3,920	\$	\$
Contracts Payable			35,313
Yield Tax Security Deposits	1,016		
Due To Other Governments	242,343		
Due To Other Funds		4,194	11,230
Total Liabilities	<u>247,279</u>	<u>4,194</u>	<u>46,543</u>
 <u>Fund Equity</u>			
<u>Fund Balances</u>			
Reserved For Encumbrances			262,983
Reserved For Endowments			
Reserved For Contingencies	6,000		
<u>Unreserved</u>			
Designated For Capital Acquisitions			
Undesignated	44,266	111,059	(263,288)
Total Fund Equity	<u>50,266</u>	<u>111,059</u>	<u>(305)</u>
 TOTAL LIABILITIES AND FUND EQUITY	 <u>\$297,545</u>	 <u>\$115,253</u>	 <u>\$ 46,238</u>

Fiduciary
Fund Type

Trust

\$92,462
200

\$92,662

Totals
(Memorandum Only)

December 31, 1984 December 31, 1983

\$297,770 \$211,471
200 200

153,954 172,455
805 90

83,545 42,917
15,424 10,379

\$551,698 \$437,512

\$

40,074

40,074

\$ 3,920 \$ 6,734

35,313
1,016 8,301

282,417 197,340
15,424 10,379

338,090 222,754

32,250

12,484

7,854

52,588

262,983 5,793
32,250 31,150
6,000

12,484 13,646
(100,109) 164,169

213,608 214,758

\$92,662

\$551,698 \$437,512

The accompanying notes are
an integral part of these financial statements.

EXHIBIT B
TOWN OF STRATFORD
Combined Statement of Revenues, Expenditures and Changes in Fund Balances
All Governmental Fund Types
For The Fiscal Year Ended December 31, 1984

	<u>Governmental Fund Types</u>		
	<u>General</u>	<u>Special Revenue</u>	<u>Capital Projects</u>
<u>Revenues</u>			
Taxes	\$465,905	\$	\$
Intergovernmental Revenues	169,536	12,706	137,766
Licenses and Permits	24,401		
Charges For Services	9,166		
Miscellaneous	7,596	1,888	
<u>Other Financing Sources</u>			
Interfund Transfers	10,588	7,411	4,208
<u>Total Revenues and Other Sources</u>	<u>687,192</u>	<u>22,005</u>	<u>141,974</u>
<u>Expenditures</u>			
General Government	56,939		
Public Safety	34,945		
Highways, Streets, Bridges	44,982		
Sanitation	22,742		
Health	6,846		
Welfare	16,961		
Culture and Recreation	804	12,999	
<u>Debt Service</u>			
Principal			
Interest	3,352		
Capital Outlay	19,185		142,279
Miscellaneous	6,540		
<u>Other Uses</u>			
Interfund Transfers	11,319	7,435	
Intergovernmental Transfers	465,986		
<u>Total Expenditures and Other Uses</u>	<u>690,601</u>	<u>20,434</u>	<u>142,279</u>
<u>Excess of Revenues and Other Sources</u>			
<u>Over (Under) Expenditures and Other Uses</u>	(3,409)	1,571	(305)
<u>Fund Balances - January 1</u>	<u>53,675</u>	<u>109,488</u>	
<u>Fund Balances - December 31</u>	<u>\$ 50,266</u>	<u>\$111,059</u>	<u>(\$ 305)</u>

Totals (Memorandum Only)	
December 31, 1984	December 31, 1983
\$465,905	\$400,924
320,008	173,775
24,401	21,694
9,166	8,384
9,484	1,855
<u>22,207</u>	<u>9,293</u>
<u>851,171</u>	<u>615,925</u>
56,939	46,783
34,945	33,372
44,982	35,983
22,742	20,877
6,846	9,707
16,961	11,829
13,803	11,297
3,352	4,018
161,464	15,300
6,540	4,888
18,754	9,293
<u>465,986</u>	<u>401,300</u>
<u>853,314</u>	<u>604,647</u>
(2,143)	11,278
<u>163,163</u>	<u>151,885</u>
<u>\$161,020</u>	<u>\$163,163</u>

The accompanying notes are
an integral part of these financial statements.

EXHIBIT C
TOWN OF STRATFORD
Combined Statement of Revenues, Expenditures and Changes in Fund Balances
Budget and Actual
General and Special Revenue Fund Types
For The Fiscal Year Ended December 31, 1984

	General Fund		Variance
	Budget	Actual	Favorable (Unfavorable)
<u>Revenues</u>			
Taxes	\$452,764	\$465,905	\$13,141
Intergovernmental Revenues	169,532	169,536	4
Licenses and Permits	15,360	24,401	9,041
Charges For Services	7,163	9,166	2,003
Miscellaneous	2,300	7,596	5,296
<u>Other Financing Sources</u>			
Interfund Transfers	8,835	10,588	1,753
<u>Total Revenues and Other Sources</u>	<u>655,954</u>	<u>687,192</u>	<u>31,238</u>
<u>Expenditures</u>			
General Government	69,250	56,939	12,311
Public Safety	36,400	34,945	1,455
Highways, Streets, Bridges	44,240	44,982	(742)
Sanitation	23,200	22,742	458
Health	6,510	6,846	(336)
Welfare	12,594	16,961	(4,367)
Culture and Recreation	1,100	804	296
<u>Debt Service</u>			
Interest	4,000	3,352	648
Capital Outlay	17,588	19,185	(1,597)
Miscellaneous	6,500	6,540	(40)
<u>Other Uses</u>			
Interfund Transfers	7,100	11,319	(4,219)
Intergovernmental Transfers	465,986	465,986	
<u>Total Expenditures and Other Uses</u>	<u>694,468</u>	<u>690,601</u>	<u>3,867</u>
<u>Excess of Revenues and</u>			
<u>Other Sources Over (Under)</u>			
<u>Expenditures and Other Uses</u>	(38,514)	(3,409)	35,105
<u>Fund Balances - January 1</u>	<u>53,675</u>	<u>53,675</u>	
<u>Fund Balances - December 31</u>	<u>\$ 15,161</u>	<u>\$ 50,266</u>	<u>\$35,105</u>

Special Revenue Funds			Totals (Memorandum Only)		
Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)
\$	\$	\$	\$452,764	\$465,905	\$13,141
8,835	12,706	3,871	178,367	182,242	3,875
			15,360	24,401	9,041
	1,888	1,888	7,163	9,166	2,003
			2,300	9,484	7,184
<u>7,100</u>	<u>7,411</u>	<u>311</u>	<u>15,935</u>	<u>17,999</u>	<u>2,064</u>
<u>15,935</u>	<u>22,005</u>	<u>6,070</u>	<u>671,889</u>	<u>709,197</u>	<u>37,308</u>
			69,250	56,939	12,311
			36,400	34,945	1,455
			44,240	44,982	(742)
			23,200	22,742	458
			6,510	6,846	(336)
			12,594	16,961	(4,367)
7,100	12,999	(5,899)	8,200	13,803	(5,603)
			4,000	3,352	648
			17,588	19,185	(1,597)
			6,500	6,540	(40)
<u>8,835</u>	<u>7,435</u>	<u>1,400</u>	<u>15,935</u>	<u>18,754</u>	<u>(2,819)</u>
<u>15,935</u>	<u>20,434</u>	<u>(4,499)</u>	<u>465,986</u>	<u>465,986</u>	<u></u>
			<u>710,403</u>	<u>711,035</u>	<u>(632)</u>
	1,571	1,571	(38,514)	(1,838)	36,676
<u>109,488</u>	<u>109,488</u>	<u></u>	<u>163,163</u>	<u>163,163</u>	<u></u>
<u>\$109,488</u>	<u>\$111,059</u>	<u>\$1,571</u>	<u>\$124,649</u>	<u>\$161,325</u>	<u>\$36,676</u>

The accompanying notes are
an integral part of these financial statements.

EXHIBIT A-1
TOWN OF STRATFORD
All Special Revenue Funds
Combining Balance Sheet
December 31, 1984

<u>ASSETS</u>	<u>Federal Revenue Sharing</u>	<u>Department of Resources and Economic Development Grant</u>
Cash	\$10,849	\$64,732
Due From Other Governments	3,292	34,015
Due From Other Funds		
 TOTAL ASSETS	 \$14,141 	 \$98,747
 <u>LIABILITIES AND FUND BALANCES</u>		
<u>Liabilities</u>		
Due To Other Funds	\$ 3,844	\$ 350
 <u>Fund Balances</u>		
<u>Unreserved</u>		
Undesignated	10,297	98,397
 TOTAL LIABILITIES AND FUND BALANCES	 \$14,141 	 \$98,747

<u>North Stratford Library</u>	<u>Laura P. Johnson Library</u>	<u>Summer Recreation Program</u>	<u>Totals</u>	
			<u>December 31, 1984</u>	<u>December 31, 1983</u>
\$903	\$1,462	\$	\$ 77,946 37,307	\$ 70,502 35,745 3,591
<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
\$903	\$1,462	\$-0-	\$115,253	\$109,838
<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
\$	\$	\$	\$ 4,194	\$ 350
<u>903</u>	<u>1,462</u>	<u> </u>	<u>111,059</u>	<u>109,488</u>
<u>\$903</u>	<u>\$1,462</u>	<u>\$-0-</u>	<u>\$115,253</u>	<u>\$109,838</u>

The accompanying notes are
an integral part of these financial statements.

EXHIBIT A-2
TOWN OF STRATFORD
All Special Revenue Funds
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
For The Fiscal Year Ended December 31, 1984

	<u>Federal Revenue Sharing</u>	<u>Department of Resources and Economic Development Grant</u>
<u>Revenues</u>		
Intergovernmental Revenues	\$ 8,483	\$
Miscellaneous	414	
<u>Other Financing Sources</u>		
Interfund Transfers	_____	_____
<u>Total Revenues and Other Sources</u>	<u>8,897</u>	_____
<u>Expenditures</u>		
Culture and Recreation		
<u>Other Uses</u>		
Interfund Transfers	<u>7,435</u>	_____
<u>Total Expenditures and Other Uses</u>	<u>7,435</u>	_____
<u>Excess of Revenues and Other Sources</u>		
<u>Over (Under) Expenditures and Other Uses</u>	1,462	
<u>Fund Balances - January 1</u>	<u>8,835</u>	<u>98,397</u>
<u>Fund Balances - December 31</u>	<u>\$10,297</u>	<u>\$98,397</u>

<u>North Stratford Library</u>	<u>Laura P. Johnson Library</u>	<u>Summer Recreation Program</u>	<u>Totals Year Ended</u>	
			<u>December 31, 1984</u>	<u>December 31, 1983</u>
\$	\$ 51	\$ 4,223 1,423	\$ 12,706 1,888	\$ 9,747 753
<u>1,050</u>	<u>750</u>	<u>5,611</u>	<u>7,411</u>	<u>6,884</u>
<u>1,050</u>	<u>801</u>	<u>11,257</u>	<u>22,005</u>	<u>17,384</u>
809	933	11,257	12,999	10,644
<u> </u>	<u> </u>	<u> </u>	<u>7,435</u>	<u>2,409</u>
<u>809</u>	<u>933</u>	<u>11,257</u>	<u>20,434</u>	<u>13,053</u>
241	(132)		1,571	4,331
<u>662</u>	<u>1,594</u>	<u> </u>	<u>109,488</u>	<u>105,157</u>
<u>\$ 903</u>	<u>\$1,462</u>	<u>\$ -0-</u>	<u>\$111,059</u>	<u>\$109,488</u>

The accompanying notes are
an integral part of these financial statements.

EXHIBIT B-1
TOWN OF STRATFORD
All Capital Projects Funds
Combining Balance Sheet
December 31, 1984

<u>ASSETS</u>	<u>Sewer Design Phase</u>	<u>Sewer Construction Phase</u>
Due From Other Governments	\$37,826	\$ 8,412
 TOTAL ASSETS	 \$37,826 	 \$ 8,412
 <u>LIABILITIES AND FUND BALANCES</u>		
<u>Liabilities</u>		
<u>Contracts Payable</u>		
Complete	\$26,596	\$ 8,717
Due To Other Funds	11,230	
Total Liabilities	<u>37,826</u>	<u>8,717</u>
 <u>Fund Balances</u>		
Reserved For Encumbrances		262,983
<u>Unreserved</u>		
Undesignated (Deficit)		(263,288)
Total Fund Balances (Deficits)		<u>(305)</u>
 TOTAL LIABILITIES AND FUND BALANCES	 \$37,826 	 \$ 8,412

Totals	
December 31, 1984	December 31, 1983

<u>\$ 46,238</u>	<u>\$7,172</u>
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<u>\$ 46,238</u>	<u>\$7,172</u>
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\$ 35,313	\$6,734
<u>11,230</u>	<u>438</u>
<u>46,543</u>	<u>7,172</u>

262,983

(263,288)	_____
(<u>305</u>)	_____

<u>\$ 46,238</u>	<u>\$7,172</u>
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The accompanying notes are
an integral part of these financial statements.

	<u>Trust Funds</u>	
<u>ASSETS</u>	<u>Expendable</u>	<u>Nonexpendable</u>
Cash	\$7,854	\$32,050
Investments, At Cost	<u> </u>	<u>200</u>
 TOTAL ASSETS	 <u>\$7,854</u>	 <u>\$32,250</u>

LIABILITIES AND FUND BALANCES

<u>Liabilities</u>		
Due To Other Governments	\$	\$
Due To Other Funds	_____	_____
Total Liabilities	_____	_____
 <u>Fund Balances</u>		
Reserved For Endowments		32,250
<u>Unreserved</u>		
Designated For Capital Acquisitions		
Undesignated	7,854	
Total Fund Balances	<u>7,854</u>	<u>32,250</u>
 TOTAL LIABILITIES		
AND FUND BALANCES	\$7,854	\$32,250

Capital Reserve Funds	Totals	
	December 31, 1984	December 31, 1983
\$52,558	\$92,462	\$95,002
	<u>200</u>	<u>200</u>
\$52,558	\$92,662	\$95,202
	<u> </u>	<u> </u>
\$40,074	\$40,074	\$37,607
		<u>6,000</u>
<u>40,074</u>	<u>40,074</u>	<u>43,607</u>
	32,250	31,150
12,484	12,484	13,646
	<u>7,854</u>	<u>6,799</u>
<u>12,484</u>	<u>52,588</u>	<u>51,595</u>
\$52,558	\$92,662	\$95,202
	<u> </u>	<u> </u>

The accompanying notes are an
integral part of these financial statements.

TOWN OF STRATFORD

NOTES TO THE FINANCIAL STATEMENTS

December 31, 1984

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The following is a summary of significant accounting policies employed in the preparation of these financial statements.

A. Fund Accounting

The accounts of the Town are organized on the basis of funds or account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped by type in the financial statements. The following fund types and account groups are used by the Town.

GOVERNMENTAL FUNDS

General Fund - The General Fund is the general operating fund of the Town. All general tax revenues and other receipts that are not allocated by law or contractual agreement to another fund are accounted for in this fund. From the fund are paid the general operating expenditures, the fixed charges, and the capital improvement costs that are not paid through other funds.

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trust or major capital projects) requiring separate accounting because of legal or regulatory provisions or administrative action. Included in this fund type are Federal Revenue Sharing, Department of Resources and Economic Development Grant, North Stratford Library, Laura P. Johnson Library and Summer Recreation Program funds.

Capital Projects Funds - Transactions related to resources obtained and used for the acquisition, construction or improvement of capital facilities are accounted for in Capital Projects Funds. Such resources are derived principally from proceeds of long-term notes or bonds and from federal and state grants.

FIDUCIARY FUNDS

Trust Funds - Trust Funds are used to account for the assets held in trust by the Town for others.

NOTES TO THE FINANCIAL STATEMENTS

December 31, 1984

B. Account Groups (Fixed Assets)

All governmental funds and expendable trust funds are accounted for on a spending or "financial flow" measurement focus. This means that only current assets and current liabilities are generally included on their balance sheets. Their reported fund balance (net current assets) is considered a measure of "available spendable resources". Governmental fund operating statements present increases (revenues and other financing sources) and decreases (expenditures and other uses) in net current assets. Accordingly, they are said to present a summary of sources and uses of available spendable resources during a period.

General fixed assets have been acquired for general governmental purposes and have been recorded as expenditures in the fund making the expenditure. These expenditures are required to be capitalized at historical cost in a General Fixed Asset Group of Accounts for accountability purposes. In accordance with the practices followed by other municipal entities in the State, the Town does not maintain a record of its general fixed assets and accordingly, a statement of general fixed assets, required by generally accepted accounting principles, is not included in this financial report.

C. Basis of Accounting

The accounts of the General, Special Revenue, Capital Projects, and Expendable Trust Funds are maintained and reported on the modified accrual basis of accounting. Under the modified accrual basis of accounting, sources of financial resources and assets are recognized when measurable and available to finance operations during the year. Uses of financial resources and liabilities are recognized when obligations are incurred from receipt of goods and services, when assessments are made by the State or in the case of judgments and claims against the Town, when there is a probability that such judgments and claims will result in liabilities, the amounts of which can be reasonably estimated. All Nonexpendable Trust funds are accounted for using the accrual basis of accounting.

D. Budgetary Accounting

General governmental revenues and expenditures accounted for in budgetary funds are controlled by a formal integrated budgetary accounting system in accordance with various legal requirements which govern the Town's operations. However, contrary to generally accepted accounting principles, it has not been the practice of the Town to adopt an annual budget for all Special Revenue funds. The Town budget represents departmental appropriations as authorized by annual or

TOWN OF STRATFORD

NOTES TO THE FINANCIAL STATEMENTS

December 31, 1984

special town meetings. The Selectmen may transfer funds between operating categories as they deem necessary. State Statutes require balanced budgets but provide for the use of beginning fund balance to achieve that end. In 1984, the beginning fund balance was applied as follows:

Unreserved Fund	
Balance To Reduce Tax Rate	\$32,721
Beginning Fund Balance	
Reserve For Encumbrances	<u>5,793</u>
<u>Total</u>	<u>\$38,514</u>

E. Encumbrances

Encumbrance accounting, under which purchase orders, contracts, and continuing appropriations (certain projects and specific items not fully expended at year-end) are recognized, is employed in the governmental funds. Encumbrances are not the equivalent of expenditures; and are therefore reported as part of the fund balance at December 31 and are carried forward to supplement appropriations of the subsequent year. The reserve for encumbrances at December 31 consists of the following:

<u>Capital Project Fund</u>	
Sewer Construction	<u>\$262,983</u>

F. Reserve For Contingencies - \$6,000

A contingency amount of \$6,000 has been reserved at December 31, 1984 for potential future liabilities associated with pending litigation as explained in Note 5.

G. Investments

Investments in all instances are stated at cost, or in the case of donated investments, at market value at the time of bequest or receipt.

H. Inventories

Inventory in the General and Special Revenue funds consists of expendable supplies held for consumption. The cost thereof has been recorded as an expenditure at the time individual inventory items were purchased.

TOWN OF STRATFORD

NOTES TO THE FINANCIAL STATEMENTS

December 31, 1984

I. Taxes Collected For Others

The property taxes collected by the Town include taxes levied for the Stratford School District and Coos County which are remitted to these governmental units as required by law. The ultimate responsibility for the collection of taxes rests with the Town. The payments are recorded in the General Fund as intergovernmental transfers.

J. Property Taxes

The National Council on Governmental Accounting, Interpretation 3, referring to property tax revenue recognition, requires disclosure if property taxes receivable, which are to be collected beyond a period of 60 days subsequent to December 31, 1984, are recognized on the balance sheet and not reserved. In accordance with the practice followed by other municipal entities in the State of New Hampshire, the Town of Stratford annually recognizes, without reserve, all tax receivables at the end of the fiscal year. The Town feels this practice of accrual is justified as it more appropriately matches the liability to the school district entity at December 31, with collections which are intended to finance these payments through June 30 of the following year.

Annually, the Town establishes an amount for abatements, discounts and refunds of property and resident tax revenues known as overlay. All abatements, discounts and refunds are charged to this account. The amount raised in 1984 was \$20,537 and expenditures amounted to \$413.

As prescribed by law, the Tax Collector sells at tax sale all uncollected property taxes in the following year after taxes are due. The purchaser at tax sale has a priority tax lien on these properties and accrues interest at 18% per annum. Delinquent taxpayers must redeem property from tax sale purchasers.

Property is sold to the party who will accept a lien for the least undivided interest in the property for payment of taxes and related costs due. If property is not redeemed within the two year redemption period, the property is tax-deeded to the lien holder.

K. Interfund Transactions

During the course of normal operations, the Town has numerous transactions between funds, including expenditures and transfers of resources to provide services and fund capital outlay. The accompanying governmental and fiduciary fund financial statements reflect such transactions as transfers.

TOWN OF STRATFORD

NOTES TO THE FINANCIAL STATEMENTS

December 31, 1984

L. Interfund Receivable and Payable Balances

Individual fund interfund receivable and payable balances at December 31, 1984, were as follows:

<u>Fund</u>	<u>Interfund Receivables</u>	<u>Interfund Payables</u>
General Fund	\$15,424	\$
<u>Special Revenue Funds</u>		
Federal Revenue Sharing		3,844
Department of Resources and Economic Development Grant		350
<u>Capital Projects Fund</u>		
Sewer Design Phase	<u> </u>	<u>11,230</u>
<u>Total</u>	<u>\$15,424</u>	<u>\$15,424</u>

M. Intergovernmental Receivables

The intergovernmental receivables at December 31, 1984 consist of the following:

<u>Special Revenue Funds</u>		
Federal Revenue Sharing	\$ 3,292	
Department of Resources and Economic Development	<u>34,015</u>	
		<u>\$37,307</u>
 <u>Capital Projects Funds</u>		
State of New Hampshire	\$22,195	
Environmental Protection Agency	<u>24,043</u>	
		<u>\$46,238</u>

TOWN OF STRATFORD

NOTES TO THE FINANCIAL STATEMENTS

December 31, 1984

NOTE 2 - CAPITAL RESERVE FUNDS

The capital reserve fund balances held by the Trustees of Trust Funds at December 31, 1984, are as follows:

<u>Purpose</u>	<u>Amount</u>
North Stratford Memorial Fund	\$ 7,321
Stratford Hollow Memorial Fund	5,163
School Funds	<u>40,074</u>
<u>Total</u>	<u>\$52,558</u>

NOTE 3 - PENSION PLAN

The Town has no full-time employees and does not participate in any form of pension plan or retirement program.

NOTE 4 - TRUST FUNDS

The principal amount of all nonexpendable trust funds is restricted either by law or by terms of individual bequests in that only income earned may be expended. The Town's nonexpendable and expendable trust funds at December 31, 1984, are detailed as follows:

<u>Purpose</u>	<u>Nonexpendable</u>	<u>Expendable</u>
Cemetery Funds	\$21,250	\$1,906
Helen Brown Fund	10,000	651
Rollin Baldwin Fund		3,420
John C. Hutchins Prize Fund	1,000	53
Library Trust Fund		<u>1,824</u>
<u>Total</u>	<u>\$32,250</u>	<u>\$7,854</u>

NOTE 5 - LITIGATION

At December 31, 1984, the Town was involved in three cases being litigated.

One is continuing litigation with a handicapped juvenile. In form, the Town is a party to that litigation, however, it has no liability exposure as assistance involving that case has been extended by the Town in excess of one year so as to shift responsibility to Coos County.

TOWN OF STRATFORD

NOTES TO THE FINANCIAL STATEMENTS

December 31, 1984

A second matter relates to a bill in equity that has been brought against the Town in Coos County Superior Court for recovery of damage assessments in connection with a timber yield tax. Total exposure should the Town lose the case is approximately \$3,000. Town council feels that the Town will win the case, however, the outcome cannot be determined at this time.

The third matter pertains to a land damage appeal filed against the Town in connection with a condemnation by the Town of a parcel of land incidental to the present municipal sewer project. Total exposure to the Town is estimated to be \$3,000 should the Town lose the case. At the present time the outcome of the case cannot be determined.

NOTE 6 - CAPITAL PROJECTS FUNDS

A. Projects Deficits

The deficits in the Capital Projects Funds at December 31, 1984, are as follows:

Sewer Construction Phase	\$ 5
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Generally, these deficits arise because of the application of generally accepted accounting principles to the financial reporting for such funds. Bonds or notes authorized to finance construction of the projects are not recognized in the financial statements until issued.

Bond counsel has questioned the legality of the March 13, 1984 vote to issue \$294,360 of bonds or notes and the article will be put before the voters again at the 1985 Town Meeting. As of December 31, 1984 the Town has entered into a contract with Hoyle Tanner and Associates relative to this project which total \$271,700. Expenses to date on this contract are \$8,717 for which the Town share is \$305. No other contracts or commitments have been made relative to the project.

AUDITOR'S SCHEDULES
1 - 10

SCHEDULE 1
TOWN OF STRATFORD
General Fund
Statement of Estimated and Actual Revenues
For The Fiscal Year Ended December 31, 1984

<u>REVENUES</u>	<u>Estimated</u>	<u>Actual</u>	Over (Under) Budget
<u>Taxes</u>			
Property and Inventory	\$428,327	\$428,557	\$ 230
Resident	5,460	5,880	420
National Bank Stock	10	13	3
Yield	12,967	15,262	2,295
Current Land Use Change		610	610
Interest and Penalties on Taxes	6,000	15,583	9,583
Total Taxes	<u>452,764</u>	<u>465,905</u>	<u>13,141</u>
<u>Intergovernmental Revenues</u>			
<u>State</u>			
Shared Revenues	54,829	54,829	
Highway Block Grant	10,084	10,048	(36)
Railroad Tax	1,332	1,332	
Business Profits Tax	103,070	103,070	
Road Toll Refund	217	257	40
Total Intergovernmental Revenues	<u>169,532</u>	<u>169,536</u>	<u>4</u>
<u>Licenses and Permits</u>			
Motor Vehicle Permit Fees	15,000	23,963	8,963
Dog Licenses	200	283	83
Business Licenses, Permits and Fees	90	50	(40)
Pistol Permits	35	70	35
Planning and Zoning	35	35	
Total Licenses and Permits	<u>15,360</u>	<u>24,401</u>	<u>9,041</u>
<u>Charges For Services</u>			
Water Rents	5,593	5,473	(120)
Rent of Town Property	1,500	3,573	2,073
Sale of Town Histories	70	120	50
Total Charges For Services	<u>7,163</u>	<u>9,166</u>	<u>2,003</u>
<u>Miscellaneous Revenues</u>			
Fire Department Donations	2,300	1,800	(500)
Insurance Dividends		354	354
Forfeited Yield Tax Deposits		5,442	5,442
Total Miscellaneous Revenues	<u>2,300</u>	<u>7,596</u>	<u>5,296</u>

SCHEDULE 1 (Continued)
TOWN OF STRATFORD
General Fund
Statement of Estimated and Actual Revenues
For The Fiscal Year Ended December 31, 1984

<u>REVENUES</u>	<u>Estimated</u>	<u>Actual</u>	<u>Over (Under) Budget</u>
<u>Other Financing Sources</u>			
<u>Operating Transfers In</u>			
Withdrawals From Capital Reserve	\$	\$ 3,153	\$ 3,153
<u>Special Revenue Fund</u>			
Revenue Sharing Fund	<u>8,835</u>	<u>7,435</u>	(<u>1,400</u>)
Total Other Financing Sources	<u>8,835</u>	<u>10,588</u>	<u>1,753</u>
 <u>Total Revenues</u>	 655,954	 \$687,192	 \$31,238
 <u>Fund Balance Used To Reduce Tax Rate</u>	 <u>32,721</u>		
 <u>Total Revenues and Use of Fund Balance</u>	 \$688,675		

SCHEDULE 2
TOWN OF STRATFORD
General Fund
Statement of Appropriations, Expenditures and Encumbrances
For The Fiscal Year Ended December 31, 1984

	<u>Encumbered</u> <u>From 1983</u>	<u>Appropriations</u> <u>1984</u>
<u>General Government</u>		
Town Officers' Salaries	\$	\$ 15,000
Town Officers' Expenses		5,000
Election and Registration Expenses		1,500
Cemeteries		1,000
General Government Buildings		11,300
Audit		2,400
Planning and Zoning		200
Legal Expenses		1,000
Preambulations of Town Fund		313
FICA, Retirement & Pension Contributions		3,000
Insurance		8,000
Overlay		20,537
Total General Government	<u> </u>	<u>69,250</u>
<u>Public Safety</u>		
Police Department		17,500
Fire Department		18,500
Civil Defense		400
Total Public Safety	<u> </u>	<u>36,400</u>
<u>Highways, Streets, Bridges</u>		
Town Maintenance		28,300
General Highway Department Expenses		5,362
Highway Subsidy	1,578	
Street Lighting		9,000
Total Highways, Streets, Bridges	<u>1,578</u>	<u>42,662</u>
<u>Sanitation</u>		
Garbage Removal		22,500
Town Dump		700
Total Sanitation	<u> </u>	<u>23,200</u>
<u>Health</u>		
Health Department		6,100
Ambulance District A-1		375
Vital Statistics		35
Total Health	<u> </u>	<u>6,510</u>

<u>Expenditures Net of Refunds</u>	<u>(Over) Under Budget</u>
\$ 18,733	(\$ 3,733)
5,169	(169)
1,908	(408)
968	32
11,313	(13)
2,400	
94	106
2,244	(1,244)
313	
3,691	(691)
9,693	(1,693)
413	20,124
<u>56,939</u>	<u>12,311</u>
18,223	(723)
16,373	2,127
349	51
<u>34,945</u>	<u>1,455</u>
27,141	1,159
5,383	(21)
3,558	(1,980)
8,900	100
<u>44,982</u>	<u>(742)</u>
22,000	500
742	(42)
<u>22,742</u>	<u>458</u>
6,471	(371)
375	
	35
<u>6,846</u>	<u>(336)</u>

SCHEDULE 2 (Continued)
TOWN OF STRATFORD
General Fund
Statement of Appropriations, Expenditures and Encumbrances
For The Fiscal Year Ended December 31, 1984

	Encumbered From 1983	Appropriations 1984
<u>Welfare</u>		
General Assistance	\$	\$ 6,000
Old Age Assistance		4,000
North County Council		694
Northern Coos Community Health		1,100
Community Action - Outreach Program		800
Total Welfare		<u>12,594</u>
<u>Culture and Recreation</u>		
Parks and Recreation		600
Patriotic Purposes		
Conservation Commission		500
Total Culture and Recreation		<u>1,100</u>
<u>Debt Service</u>		
Interest Expense - Tax Anticipation Notes		<u>4,000</u>
<u>Capital Outlay</u>		
Spur Road Bridge Reconstruction	4,215	
Highway Equipment		3,373
Sewer Land and Easements		10,000
Total Capital Outlay	<u>4,215</u>	<u>13,373</u>
<u>Operating Transfers Out</u>		
<u>Interfund Transfers</u>		
<u>Special Revenue Funds</u>		
Library		1,500
Summer Recreation Program		5,600
<u>Capital Project Funds</u>		
Sewer Design Phase		
<u>Intergovernmental Transfers</u>		
School District Assessment		423,277
County Tax Assessment		42,709
Total Operating Transfers Out		<u>473,086</u>
<u>Miscellaneous</u>		
Municipal Water Department		5,000
Municipal Sewer Department		1,500
Total Miscellaneous		<u>6,500</u>
<u>Total Appropriations</u>	<u>\$5,793</u>	<u>\$688,675</u>

<u>Expenditures</u> <u>Net of Refunds</u>	(Over) Under <u>Budget</u>
\$ 9,181	(\$ 3,181)
5,186	(1,186)
694	
1,100	
800	
<u>16,961</u>	(<u>4,367</u>)
476	124
328	(328)
<u>804</u>	<u>500</u>
	<u>296</u>
<u>3,352</u>	<u>648</u>
7,785	(3,570)
2,000	1,373
9,400	600
<u>19,185</u>	(<u>1,597</u>)
1,500	
5,611	(11)
4,208	(4,208)
423,277	
42,709	
<u>477,305</u>	(<u>4,219</u>)
5,987	(987)
553	947
<u>6,540</u>	(<u>40</u>)
\$690,601	\$ 3,867

SCHEDULE 3 TOWN OF STRATFORD

General Fund

Statement of Changes in Unreserved - Undesignated
Fund Balance for the fiscal year ended Dec. 31, 1984.

Unreserved - Undesignated

Fund Balance - January 1, 1984 \$47,882

Unreserved - Undesignated

Fund Balance - December 31, 1984 44,266

(Decrease) In Unreserved -

Undesignated Fund Balance (\$3,616)

Analysis of Change

Additions

1984 Budget Summary

Revenue Surplus (Sch.1) \$31,238

Unexpended Balance of

Appropriations (Sch.2) 3,867

1984 Budget Surplus \$35,105

Deductions

Unreserved Fund Balance Used

To Reduce 1984 Taxes \$32,721

Reserved for Contingencies 6,000

Total Deductions \$38,721

Net (Decrease) In Unreserved

- Undesignated Fund Balance \$ (3,616)

SCHEDULE 4

Federal Revenue Sharing Fund

Statement of Revenues, Expenditures and Changed in
Fund Balance for the fiscal year ended Dec. 31, 1984.

Revenues

Entitlement Payments \$8,483

Interest 414

Total Revenues \$8,897

Expenditures

Transfers to General Fund

Highways & Bridges \$5,162

Highway Equipment 2,000

Town Hall & Other Bldgs. 273

Total Expenditures \$7,435

Excess of Revenues Over Expenditures 1,462

Fund Balance - January 1 \$8,835

Fund Balance - December 31 \$10,297

SCHEDULE 5
TOWN OF STRATFORD
Summer Recreation Program Fund
Statement of Revenues, Expenditures and Changes in Fund Balance
For The Fiscal Year Ended December 31, 1984

<u>Revenues</u>		
State of New Hampshire	\$4,223	
Donations	1,345	
Road Toll Refunds	<u>78</u>	
		\$5,646
<u>Other Sources</u>		
<u>Interfund Transfers</u>		
General Fund		<u>5,611</u>
<u>Total Revenues and Other Sources</u>		\$11,257
<u>Expenditures</u>		
<u>Recreation Expenses</u>		
Salaries	\$2,970	
Bus	3,377	
Student Activity	505	
Instructional Materials	<u>171</u>	
Total Recreation Expenses		\$7,023
<u>Food Service Expenses</u>		
Salaries	\$1,554	
Food	2,600	
Other	<u>80</u>	
Total Food Service Expenses		<u>4,234</u>
<u>Total Expenditures</u>		<u>11,257</u>
<u>Excess of Revenues and</u>		
<u>Other Sources Over Expenditures</u>		-0-
<u>Fund Balance - January 1</u>		<u>-0-</u>
<u>Fund Balance - December 31</u>		<u>\$ -0-</u>

SCHEDULE 6
TOWN OF STRATFORD
Summary of Tax Warrants
For The Fiscal Year Ended December 31, 1984

<u>- Dr. -</u>	<u>-----Levies Of-----</u>			
	<u>1984</u>	<u>1983</u>	<u>1982</u>	<u>Prior Years</u>
<u>Uncollected Taxes - January 1, 1984</u>				
Property	\$	\$120,506	\$	\$
Resident		1,200	840	530
Yield		4,326	415	635
<u>Taxes Committed To Collector</u>				
Property	428,217			
Resident	5,450			
National Bank Stock	13			
Yield Taxes	15,262			
Current Land Use Change Tax	610			
<u>Added Taxes</u>				
Property Taxes	340			
Resident Taxes	310	110	10	
<u>Overpayments During Year</u>				
Property	6			
Resident	50	20		
Yield	11			
<u>Interest on Delinquent Property Taxes</u>	402	5,735	124	
<u>Penalties On Resident Taxes</u>	16	62	15	
<u>Excess Credits</u>				
Resident Taxes	30	10		
TOTAL DEBITS	\$450,717	\$131,969	\$1,404	\$1,165

<u>- Cr. -</u>	<u>-----Levies Of-----</u>			
	<u>1984</u>	<u>1983</u>	<u>1982</u>	<u>Prior Years</u>
<u>Remittances To Treasurer</u>				
Property	\$314,775	\$120,486	\$	\$
Resident	4,660	620	150	
Yield	14,717	3,934	397	61
Interest on Property Taxes	402	5,735	124	
Penalties on Resident Taxes	16	62	15	
National Bank Stock	13			
Current Land Use Change Tax	610			
<u>Abatements Allowed</u>				
Property	60	20		
Yield			2	
<u>Uncollected Taxes - December 31, 1984</u>				
Property	113,728			
Resident	1,180	720	700	530
Yield	556	392	16	574
TOTAL CREDITS	\$450,717	\$131,969	\$1,404	\$1,165

SCHEDULE 7

Summary of Tax Sale Accounts

-Dr.-	- - - - - 1983	Levies of- 1982	- - - - - 1981
Unredeemed Taxes-1-1-84		\$29,842	\$14,161
Tax Sale of 1984	\$35,432		
Int.&Costs After Sale	451	3,198	5,580
<u>TOTAL DEBITS</u>	<u>\$35,883</u>	<u>\$33,040</u>	<u>\$19,741</u>

-Cr.			
Remittances to Treasurer			
Redemptions	\$11,225	\$18,475	\$14,080
Int. & Costs	451	3,198	5,580
Abatements During Year	97		
Unredeemed Taxes-			
12-31-84	24,110	11,367	81
<u>TOTAL CREDITS</u>	<u>\$35,883</u>	<u>\$33,040</u>	<u>\$19,741</u>

SCHEDULE 8

Summary of Water Rent Warrants

-Dr.-	-----Levies of----- 1984	----- 1983
Uncollected Rent-1-1-84	\$	\$ 90
Water Rents Committed	5,593	
Added Water Rents	30	
<u>TOTAL DEBITS</u>	<u>\$5,623</u>	<u>\$ 90</u>

-Cr.-		
Remittances to Treasurer		
Water Rents Collected	\$5,473	\$
Abatements Allowed	150	90
<u>TOTAL CREDITS</u>	<u>\$5,623</u>	<u>\$ 90</u>

SCHEDULE 9

Town Clerk's Report

9 Marriages 7 Births 9 Deaths

782 Motor Vehicle Permits Issued:.....\$23,963.00

Dog Licenses issued:

18	@	\$6.00.....	\$108.00
35	@	3.50.....	122.50
6	@	6.50.....	39.00
3	@	2.00.....	6.00
1Group	@	20.00.....	20.00

Total \$295.50

Less Fees 31.50

Plus Penalties 50.00

Total.....314.00

Filing Fees:.....5.00

5/1925 Town Histories.....100.00

2/1973 Town Histories.....20.00

Marriages.....117.00

Penalty for Check.....5.00

Total Paid to Treasurer:..... \$24,524.00

Respectfully submitted,
Edna A. Fuller, Town Clerk

-Cr.-

Remittances to Treasurer

Motor Vehicle Permits	\$23,963.00
Dog Licenses	314.00
Other Fees	<u>247.00</u>

TOTAL CREDITS \$24,524.00

SCHEDULE 10
TOWN OF STRATFORD
Town Trust Funds
Summary of Principal and Income
For The Fiscal Year Ended December 31, 1984

	<u>Principal</u>		
	Balance January 1, 1984	New Funds	Gain (Loss) Sale/Sec.
			Balance December 31, 1984
Cemetery Funds	\$20,150	\$1,100	\$
Helen Brown Fund	10,000		
Rollin Baldwin Fund	1,001		
John C. Hutchins Prize Fund	1,000		
Library Trusts			
<u>Capital Reserve Fund</u>			
North Stratford Memorial Fund	4,478		
Stratford Hollow Memorial Fund	4,549		
Spur Road Bridge Construction Fund			
School District Funds	<u>29,258</u>	<u>548</u>	<u>1,934</u>
<u>Totals</u>	<u>\$70,436</u>	<u>\$1,648</u>	<u>\$1,934</u>

<u>Income</u>			
Balance January 1, 1984	Earned	Expended	Balance December 31, 1984
			Balance of Principal & Income Dec. 31, 1984
\$ 1,284	\$1,918	\$1,296	\$1,906
530	688	567	651
1,755	2,164	1,500	2,419
188	87	222	53
2,041	83	300	1,824
1,988	855		2,843
	614		614
2,631	522	3,153	
<u>8,349</u>		<u>15</u>	<u>8,334</u>
\$18,766	\$6,931	\$7,053	\$18,644

\$23,156

10,651

3,420

1,053

1,824

7,321

5,163

40,074

\$92,662

DETAILED STATEMENT OF PAYMENTS 1984

Town Officers Salaries:

Clement Knowlton.....	\$ 1,100.00
Paul R. Hawley.....	1,100.00
James H. Chapple.....	1,100.00
Edna Fuller.....	3,465.00
Bradley Harding.....	3,000.00
Frances Hawley.....	7,499.72
Charlotte Blodgett.....	750.00
Linda Renaud.....	250.00
Rhonda Smith.....	468.00
	\$17,517.72

Town Officers Expenses:

Registry of Deeds-Coos County.....	\$ 134.60
New England Telephone Company.....	1,184.57
Edna Fuller.....	250.00
Colebrook Office Supply.....	344.88
N.H. Municipal Association (Dues).....	400.00
N.H. City & Town Clerks Association (Dues)	12.00
Postmaster, North Stratford.....	679.05
Brown & Saltmarsh, Inc.....	176.95
Homestead Press, Inc.....	159.35
Linda Renaud.....	25.00
The News & Sentinel.....	27.65
The Coos County Democrat.....	70.70
N.H. Tax Collector's Association (Dues)....	35.00
Wheeler & Clark.....	15.49
Liebl Printing Company.....	587.00
Real Data Corp.....	15.00
Equity Publishing Company.....	78.45
Frances Hawley.....	386.33
Lyndonville Office Equipment.....	45.93
N.H. Association of Assessing Officials...	20.00
M/S Printing & Advertising.....	43.90
Office Furniture Discounters.....	404.99
Edward Howard, Probate Court.....	.50
Riff Flower Shop.....	45.00
Rhonda Smith.....	27.00
	\$ 5,169.34

Article #9 Town Audit.....\$ 2,400.00

Article #11 North Country Council, Inc....\$ 694.00

Election & Registration Expenses:

The News & Sentinel.....	\$ 101.20
Coos County Democrat.....	113.18
First Baptist Church.....	75.00
Future Homemakers of America.....	198.25
Marjorie Carrier.....	58.50
Lena Corliss.....	71.00
Mary Daigneault.....	78.10
Madeline Mulcahy.....	56.80
Nancy Marier.....	167.44
Marjorie Caron.....	92.30
G. Sharon White.....	100.29
Alvin Daigneault (Mary).....	6.62
Beverly Kettle.....	103.85
Daisy Bruno.....	137.35
Lorraine Goulet.....	137.35
Mary Nugent.....	137.35
Lewis Allin.....	199.96
Laurence Hook.....	73.00
	\$ 1,907.54

Town Hall & Other Buildings:

Laurence Hook.....	\$ 1,180.99
Stratford Oil Company.....	6,509.44
Public Service Co. of N.H.....	1,959.84
First Baptist Church.....	72.00
Daniel Hebert.....	269.14
Al's Plumbing & Heating.....	196.15
Treasurer, State of N.H. (Furnace Inspec.)	30.00
P.A. Hicks & Sons.....	206.00
Richard Ramsay.....	56.00
Perras Lumber Co.....	125.68
Emerson & Son, Inc.....	7.89
DeBanville's.....	43.73
Mark Zizza.....	85.00
W.E. Aubuchon's.....	35.19
Champagne's Cash Market.....	52.39
	\$ 9,766.54

Employee's Social Security & Retirement:

Treasurer, State of N.H. (Town Share.....)	\$ 3,686.36
N.H.M.A. Unemployment Comp. Fund.....	290.77
	\$ 3,976.13

Police Department:

John White.....	\$ 6,302.30
Francis White.....	1,391.25
Colin Noyes.....	1,616.50
Helen Williams.....	2,474.71
Francis Hopps, Jr.....	180.20
Kerry Hopps.....	26.50
Wenda Morissette.....	716.00
	<u>\$12,707.46</u>

Police Cruiser, Repairs, Fuel & Insurance

Burns Exxon.....	\$ 2,689.67
Emerson's Country Store.....	13.60
Big A's Variety Store.....	67.90
Kipp Alarm.....	12.46
Leon Costello.....	160.16
George M. Stevens & Son Co.....	577.00
	<u>\$ 3,520.79</u>

Misc. Expenses

John White, Reimbursement.....	\$ 83.71
New England Telephone Co.....	424.77
Simons Uniforms, Inc.....	202.70
Liebl Printing Co.....	31.00
Equity Publishing Corp.....	46.00
Schurman Leask Electronics.....	1,193.00
Laurence Hook.....	14.00
	<u>\$ 1,995.18</u>

Fire Department:

Public Service Co. of N.H.....	\$ 1,119.10
New England Telephone Co.....	2,493.38
Stratford Oil Company.....	6,817.41
George M. Stevens & Son Co.....	2,689.00
	<u>\$13,188.89</u>

Misc. Expenses

Burns Exxon.....	\$ 849.27
Inland Divers.....	4.00
Laurence Hook.....	87.00
Stratford Hollow Vol. Fire Dept.....	53.19
Daniel Hebert, Inc.....	13.04
Lawrence Sangravco, Inc.....	13.30
Reilly Tire Corp.....	69.60
Normandeau Trucking.....	1,000.00
State of N.H. Motor Vehicles.....	9.00
Glenn's Service Center.....	99.39
The Ted Berry Co.....	844.81
Emerson & Son, Inc.....	35.34
	<u>\$ 3,077.94</u>

<u>Firemen</u>	
Lawrence Curley.....	\$ 140.00
Thurman Blodgett.....	38.00
Roger Stinson.....	90.26
Bryan McMann.....	86.00
Wayne Deyette.....	111.64
Norman Bartlett.....	80.00
Rene Routhier.....	28.00
Patrick Curley.....	88.00
Rickie Blodgett.....	68.00
Wade McKearney.....	44.00
David Caron.....	114.00
Roger Villa.....	20.00
Bruce Blodgett.....	40.00
Wayne Phillips.....	102.00
Edward McKearney.....	54.00
Randy Blodgett.....	72.00
Lisa McMann.....	46.00
David Levesque.....	12.00
Robert Simpson.....	28.00
Raymond Frizzell.....	60.00
Michael Bennett.....	207.38
John Kennett.....	98.57
Richard Hand.....	43.13
Wilfred Gaudette.....	84.25
Douglas Goodwin.....	147.50
William Gaudette.....	25.38
Harvey Raymond.....	89.25
Albert Riff.....	21.88
John Washburn.....	69.38
Phillip Hurley.....	88.19
Danny Martin.....	13.13
Paul Roth.....	87.20
David Potter.....	98.44
Harold Ramsay, Jr.....	45.00
Richard Shallow.....	96.57
Edmond Renaud.....	5.25
Shalen Baker.....	3.50
Lucien Maheu.....	3.50
Glenville Osgood.....	25.38
Leonce Boivin.....	105.01
Marc Boivin.....	11.25
Hector Cote, Jr.....	70.32
Lawrence Boivin.....	28.88
Josephine Bennett.....	25.00
	\$ 2,815.24

Planning & Zoning:

The News & Sentinel.....	\$ 45.05
Coos County Democrat.....	49.38
	<u>\$ 94.43</u>

Insurance & Bonds:

George M. Stevens & Son Co.....	\$ 3,501.00
National Flood Insurance.....	242.00
Illinois National Ins. Co.....	6,068.00
	<u>\$ 9,811.00</u>

Civil Defense:

New England Telephone Co.....	\$ 349.38
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Damages & Legal Expenses:

Hinkley, Donovan, Russell & Desjardins.....	\$ 2,234.48
Berlin District Court.....	10.00
	<u>\$ 2,244.48</u>

Health Department:

Anita Marshall, Town Nurse Expenses.....	\$ 6,000.00
Postage.....	3.10
	<u>\$ 6,003.10</u>

Vital Statistics:

Edna Fuller.....	\$ 15.00
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Sewer Maintenance:

Laurence Hook.....	\$ 543.00
N.H. Wetlands Board.....	10.00
	<u>\$ 553.00</u>

Town Dump & Garbage Removal:

Laurence Hook.....	\$ 542.00
Leonce Boivin.....	200.00
	<u>\$ 742.00</u>

Article #18 Garbage Removal

Ray O. Parker & Son, Inc.....	\$21,999.99
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Town Maintenance - Summer:

Laurence Hook.....	\$ 8,337.44
Emerson's Country Store.....	38.00
Public Service Co.....	21.00
Burns Exxon.....	1.28
Penn Culvert Company.....	645.74
Stratford Auto Parts.....	16.53
Kenneth Hook.....	308.00
Oliver Arseneault.....	36.00
Pike Industries.....	209.80
Lawrence Sangravco, Inc.....	16.56
	<u>\$ 9,630.35</u>

Town Maintenance - Winter:

Laurence Hook.....	\$ 8,411.00
David McMann.....	6,279.30
International Salt Co.....	1,462.47
Pike Industries, Inc.....	151.51
Alvin Daigneault.....	119.00
Public Service Co. of N.H.....	54.07
Sheldon Gray Construction.....	652.00
News & Sentinel.....	25.80
North Country Publishing.....	28.74
	<u>\$17,183.89</u>

Street Lighting:

Public Service Co. of N.H.....	\$ 8,151.27
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General Expense of Highway Dept.:

Public Service Co. of N.H.....	\$ 204.84
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Town Poor:

Public Service Co. of N.H.....	\$ 1,825.87
Dover Group Home.....	1,239.24
Champagne's Cash Market.....	114.20
Hinkley, Donovan, Russell & Desjardins...	1,586.28
Burns Exxon.....	17.49
Treasurer, State of N.H.....	11.00
Mr. & Mrs. Joel White.....	35.00
Donald Huot.....	83.00
Crotched Mountain Rehabilitation Ctr.....	4,784.00
Hillsborough County Welfare.....	144.20
	<u>\$ 9,840.28</u>

Old Age Assistance:

Treasurer, State of N.H.....	\$
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Aid to the Permanently & Totally Disabled:

Treasurer, State of N.H.....	\$
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Libraries:

Harriet Savage, Trustee.....	\$ 1,500.00
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Memorial Day, Etc.:

H.A. Holt & Sons.....	\$ 203.03
Shirley Bates Greenhouse.....	25.00
Trustee of Trust Funds.....	100.00
	<u>\$ 328.03</u>

Cemetaries:

Jerry Kennett.....	\$ 503.50
Laurence Hook.....	120.00
Oliver Arseneault.....	344.00
	<u>\$ 967.50</u>

Recreation: Parks & Playgrounds:

Public Service Co. of N.H.....	\$ 36.97
Larry Schooner.....	25.00
Laurence Hook.....	282.50
N.H. B.B. Shooters Association.....	50.00
Covell's Variety Store.....	1.75
Nugent Motor Company.....	1,200.00
Burns Exxon.....	15.09
Summer Recreation Transfer.....	900.00
	<u>\$ 2,511.31</u>

Article #23 Summer Recreation Program:

Salaries.....	\$ 2,970.00
Student Activity.....	505.00
Instructional Materials.....	170.60
Transportation.....	1,275.80
	<u>\$ 4,921.40</u>

Municipal Water:

Laurence Hook.....	\$ 2,414.71
David Potter.....	32.00
Albert Riff.....	32.00
Allen Hodge.....	36.00
Public Service Co. of N.H.....	704.22
John Danais, Co.....	198.00
State of N.H., WS & PCC.....	178.00
Wallace & Tiernan.....	556.63
Larry Schooner.....	197.50
Liebl Printing Co.....	32.00
Water Rent Collector.....	225.00
Acuson.....	471.31
Lomotte Chemical Co.....	24.00
Brown & Saltmarsh, Inc.....	24.26
Covell's Variety Store.....	3.33
F.B. Spaulding Co.....	26.40
DeBanville's Snack Bar.....	68.76
Burns Exxon.....	29.32
Gould's Sales & Service.....	380.00
Bruce Grover.....	355.22
	<u>\$ 5,988.66</u>

Taxes Bought By the Town:

Town of Stratford, Tax Collector.....	\$35,431.57
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Discounts, Abatements & Refunds:

Cora Davenport.....	\$ 25.00
Paul Pelletier.....	10.00
Sherry Belknap.....	1,065.81
Norman Bartlett.....	16.00
Richard Stinson.....	5.51
Larry Covill.....	10.00
Roland Green.....	10.00

Jonathan Lingel.....	\$ 10.00
Keith McMann.....	10.00
Linwood Bressette.....	10.00
Randall King.....	10.00
Harold & JoAnna Boydston.....	20.00
	<u>\$ 1,202.32</u>

Employees Social Security & Retirement:

Treasurer, State of N.H.....	\$ 3,678.35
First Colebrook Bank-Withholding tax....	(4,320.40)
OASI Fund.....	7.01
N.H.M.A. Unemployment Comp. Fund.....	290.77
	<u>\$ 3,976.13</u>

Spur Road Bridge Project:

Treasurer, State of N.H.....	\$ 7,785.16
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Principal Paid on Tax Anticipation Notes:

First Colebrook Bank.....	\$160,000.00
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Interest Paid on Tax Anticipation Notes:

First Colebrook Bank.....	\$ 3,351.54
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Dog Fees Paid to State:

Treasurer, State of N.H.....	\$ 31.00
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Marriage Fees Sent To State:

Treasurer, State of N.H.....	\$ 104.00
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County Tax:

Treasurer, Coos County.....	\$ 42,709.00
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School District Appropriation:

1983-84 School Year.....	\$170,681.00
1984-85 School Year.....	170,000.00

Sewer Article #3:

Applied Economics Research.....	\$ 850.00
Homer Beecher.....	5,700.00
Elwood Haynes.....	350.00
Ruth O'Neil.....	2,500.00
	<u>\$ 9,400.00</u>

Town Lines Article #19:

Town of Stark.....	\$ 312.50
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Sewer: Step II:

Hoyle-Tanner & Associates.....	\$113,700.00
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Northern Coos Community Health Association:

Northern Coos Community Health Assoc....	\$ 1,100.00
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<u>Ambulance District A-1 Article #12:</u>	
Ambulance District A-1.....	\$ 375.00

<u>Community Action Outreach Program-Article #17:</u>	
Community Action Outreach Program.....	\$ 800.00

<u>Timber Taxes Paid to Collector:</u>	
Town of Stratford, Tax Collector.....	\$ 5,424.19

<u>Summer Food Service:</u>	
Salaries.....	\$ 1,554.00
Champagne's Cash Market.....	68.18
N.H. Provisions.....	403.80
Independent Food Company.....	972.12
Joseph Blais Wholesale.....	297.99
LaPage Bakeries.....	313.36
Lotta Rock Dairy.....	624.95
	<u>\$ 4,234.40</u>

<u>Revenue Sharing:</u>	
<u>Highways & Bridges</u>	
Fairbanks Mill Contracting.....	\$ 4,220.00
Pike Industries, Inc.....	941.73
	<u>\$ 5,161.73</u>

<u>Highway Equipment:</u>	
Interstate Equipment Co.....	\$ 2,000.00

<u>Town Hall & Other Buildings:</u>	
Stratford Ambulance Corps.....	\$ 273.13

NORTH COUNTRY COUNCIL ANNUAL REPORT

Calendar year 1984 saw the North Country Council, Inc. observe its twelfth year of successful operation for towns in the North Country. The Council, as a regional, non-profit, public planning agency chartered under N.H.RSA 36:45, is responsible for providing assistance in local community planning, economic development, solid waste, transportation, and municipal services.

In Stratford, we are working on preliminary sections of a solid waste plan for the Upper Connecticut Valley District.

In economic development, the Council hosted in the spring two region-wide economic development conferences with over 200 business, industry and governmental leaders attending. From the conferences regional strategies were developed to address such issues as highway improvements, air service, regional promotion, mechanisms for regional communications, development funding, and regional job expansion. As an outgrowth of these conferences the Council is presently coordinating the preparation of a North Country Videotape project, which, when complete, will examine the potential for industry to locate in the North Country. The Videotape will be available to Chambers of Commerce, local development corporations and municipalities in order to promote their communities to businesses looking to expand or relocate in the North Country.

The Council has provided information and guidance to several towns on federal and state grant and loan programs. Subdivision review workshops were held in Littleton, Campton, and Dalton and we co-sponsored the Municipal Law Lecture Series in Twin Mountain.

Overall, the Council's major objective is to work with North Country Towns in solving local and regional problems. We rely on and appreciate the involvement of town officials and residents and look forward to assisting your town this coming year.

STRATFORD POLICE DEPARTMENT

To The Honorable Board of Selectmen:

The Stratford Police Dept. is still a part-time dept. with four officers on call 24 hrs. a day. All officers are trained and certified as required by the N.H. Police Standards and Training Council. Morale is still high. We want to Thank the people of Stratford for the cooperation that they have given us in the past years and hope they will still do so in the future. Crime is not at a standstill in our town yet, but we hope to keep it down. If you need an officer, call any one of the following numbers 24 hrs. a day starting with the first one: Stratford Police Dept. 636-2353, John White 636-2573, Colin Noyes 922-3832 Francis White 636-2188, or Helen Williams 788-4072. The following is a list of Week-Day Calls Only:

<u>Nature of Complaint</u>	<u>Total Cases</u>
Motor Vehicle Disturbances.....	5
Stolen Vehicles.....	7
Family Disturbances.....	25
Court Hearings.....	15
Investigations.....	16
DWI.....	4
Accidents.....	20
Break-Ins.....	10
Working with Other Police Depts.....	12
Brawls.....	1
Transport Juvenile.....	1
Assaults.....	3
Dog Complaints.....	8
OHRV's (Off Highway Recreational Vehicles).....	2
Child Protection to and from School.....	16
Disturbances (Loud Parties,etc.).....	3
Robberies.....	3
Arrests.....	7
Bike-A-Thons.....	1
Escapees.....	4
Funerals (no charge).....	2
Death Message.....	1
Assist Motorists.....	9
Runaway Juveniles.....	3
Blessing of Bikes.....	1
Structural Fires.....	3
Blood Relays.....	2
Vandalism.....	3
Mental Persons.....	3
Untimely Deaths.....	2
Bad Checks.....	8
Child Abuse.....	1
Lost Hunter.....	1
Discharging Firearms.....	2

Respectfully submitted: John W. White, Chief

NORTH STRATFORD VOLUNTEER FIRE DEPARTMENT

To the Honorable Board of Selectmen:

I'm pleased to report that 1984 was a quiet year for us. The break-down for fires is as follows:

1	Structual
6	Chimney
2	Auto
2	Grass
1	False Alarm
12	Total Fires

I would also like to mention the purchase of twenty new helmets and hip-high boots for use by the firemen, twenty new folding tables for the Town Hall, and a portable folding water storage tank to replace the old one. These purchases were made possible through our weekly bingo games. We also participated in the National Toys for Tots Program. Uniforms were purchased for the Junior High Girls Basketball Team. We are presently in the process of building a new Tanker.

SMOKE DETECTOR RULES CHANGED PLEASE TAKE NOTICE

The new State Fire Code contains new rules concerning the type of power required for smoke detectors. Fir 704.02 (b) states: "All automatic fire warning devices installed in multi-unit dwellings, as defined in RSA 153:1, VI including but not limited to nursing homes, rooming houses, dormitories, hotels, motels, apartment buildings, and building containing condominium units, after July 1, 1984, shall be powered by the house electricial service."

In other words, only single family dwellings built before January 1, 1982 are allowed to have battery operated smoke detectors. All other occupancies with detectors installed after July 1, 1984 are required to have detectors powered by the house electrical current (including the hard-wired type.)

I would like to Thank all of your for your continued support of the Fire Department. It has sure made our job alot easier.

Sincerely,
Mike Bennett, Fire Chief
N.S.V.F.D.

REPORT OF THE TOWN FOREST FIRE WARDEN AND STATE FOREST RANGER

Our first forest fire prevention law was enacted by our State Legislature 90 years ago. This early law set in place a cooperation forest fire prevention and suppression effort between city and town governments and State government. It simply stated that no open fire could be kindled, when the ground is free of snow, without the written permission of the town/city Forest Fire Warden. This law also stated that anyone kindling a fire without written permission shall be liable for the damage caused and subject to a \$1,000.00 fine.

During the past 90 years, this law has worked so well that it has remained unchanged. All open fires when the ground is not covered with snow must be authorized by the local Forest Fire Warden. Persons kindling a fire without a permit when one is required are liable for damages caused, fire suppression costs and subject to a \$1,000.00 fine.

This cooperative fire prevention law has contributed significantly to our nationally recognized annual forest fire loss record.

	<u>1984 Statistics</u>		<u>City/Town</u> <u>Stratford</u>
	<u>State</u>	<u>District</u>	
No. of Fires	875	6	
No. of Acres	335	3½	0

Burnham A. Judd
Forest Ranger

Bryan McMann
Town Warden

REPORT OF ROAD AGENT

To The Honorable Board of Selectmen:

Other than the general repairs of culverts, graveling and grading of the roads the Town also paved two streets this year.

Town Building: There was two new offices built into the fire station for the Town Clerk and the Tax Collector.

The Town has also purchased a new electric standby chlorinator which was required by the State.

The Town also purchased a new rock rake for the roads.

Respectfully submitted,
Laurence Hook
Road Agent

TOWN NURSE REPORT

To The Honorable Board of Selectmen:

It is my pleasure to submit the following Public Health Nursing Report conveying my activities in the year 1984.

A total of 1,356 individuals were cared for in the Township of Stratford. This total represents individuals in all age groups from infants to Senior Citizens covering a wide variety of problems from routine check-ups to emergency cases.

During this time period, several calls were made in conjunction with the school nurse and home health nurses to cover several health problems.

In addition to the above total, 382 individuals were cared for outside the Township of Stratford. I wish to express my sincere appreciation for the cooperation and support I received from my co-workers the ambulance personnel, the police department and the Residents of the Town.

Respectfully submitted,
Anita B. Marshall, R.N.
Public Health Nurse

AMBULANCE DISTRICT A-1

December 27, 1984

Board of Selectmen
Town Officers
North Stratford, NH 03590

Gentlemen:

On behalf of all the members of the Ambulance District A-1, I wish to express our sincere appreciation to the people of North Stratford who have once again chosen to help support our efforts in this area.

The volunteer members of our Ambulance Corps have put in many hours of special training, continuing education, and refresher courses in order to better serve this area in the most efficient and professional manner possible. Without your continued support and encouragement, we would soon not have enough members to keep the ambulances rolling.

Please pass on our appreciation to the Selectmen and all of the Towns folk for their public vote of confidence and appreciation, and if you should have any question or concerns about the ambulance services, please do not hesitate to contact me directly.

Sincerely yours,

Albert Bunnell, Chairman
Ambulance District A-1

COMMUNITY ACTION PROGRAM

To: Residents of the Town of Stratford
From: Community Action, Outreach Program

The Community Action Program funds six months of salaries, fringes, office and travel from the Fuel Assistance and Weatherization work and grant. Outreach funds are needed from local and other sources for the other six months work. These funds will be used to continue the outreach efforts. The town of Stratford is being asked for \$900.00 as their share of this funding. Below is a statistical report of some of last year's outreach efforts in the Stratford area. A further breakdown of these statistics is available at the Selectmen's Office.

Outreach Programs	No. of Households	No of Persons	Approx. Costs
Food***	170	310	\$ 8,985
Energy	12	38	
Health	5	12	
Income	6	13	
Other	9	29	
Housing	6	8	
Fuel Assistance	89	341	\$43,929
Weatherization	9	34	\$12,580
Totals	306	785	\$65,494

***Does not include the MOW Program.

Respectfully submitted,
James Noyes
Outreach Worker

SUMMER RECREATION PROGRAM

To The Honorable Board of Selectmen:

The Stratford Summer Recreation Program had an exceptionally successful summer. More children than ever before attended the program, with an average of about 117 children every day. Seven of these children attended from the Town of Brunswick, and twenty eight from the Town of Bloomfield. All children ages K-6 were eligible to attend. Free meals were again provided by the Food & Nutrition Service. This Year's program ran for six weeks from July 9th to August 17th.

Because of the generosity of the townspeople of STRATFORD, BLOOMFIELD, AND BRUNSWICK, we were able to take two extra trips to Granby Zoo. All of the children had an opportunity to participate in these trips. We also spent an exciting day on the North Stratford Railroad. The ride to Colebrook was a first for most of the children, and it provided an exciting day. Other trips included: Santa's Village, The Flume and the Tramway, Storyland and York Beach. As usual, we went to Maidstone Lake twice a week for swimming lessons, and the other ten days were spent at school activities. These included Arts & Crafts and Outdoor Games. We attended the N.H. Track & Field Day at Concord and came back with seventeen ribbons.

I would like to take this opportunity to THANK the following for their continued support of the Stratford Summer Recreation Program:
The Townspeople of Stratford for their contribution,
The Towns of Bloomfield and Brunswick for donations,
The Parents of Bloomfield who donated generously,
The Staff, Aides and Bus Driver, The N.H. Job Training Council, The Food & Nutrition Service, Nugent's Bus Service, The State of Vermont, Ed Clark of the N.S. Railroad, James River-Campbell Division, Big Rock Camping Area, Burns Exxon, Champagne's Cash Market, Covell's Variety Store, Covey's Auto Supply, Knights of Pythias Lodge #30, Mailhorts Country Store, McMann's Dairy Farm, Nulhegan Ladies 5243, Stratford Grange #238, Turners Repair Center, The Village Restaurant, Washburn Lumber Co., and VFW Nulhegan Post #5243. Your support was greatly appreciated.

Respectfully submitted,
Phyllis Dowse
Program Director

**ANNUAL REPORT
OF THE
SCHOOL DISTRICT
OF THE TOWN OF
STRATFORD, NEW HAMPSHIRE**

**FOR THE FISCAL YEAR ENDING
JUNE 30, 1984**

ANNUAL SCHOOL REPORT SCHOOL DISTRICT OF STRATFORD, N.H.

Fiscal Year Ended June 30, 1984

ORGANIZATION ADMINISTRATION

School Board

Rene Routhier

Charles V. Goulet, Jr.,
Chairman

Lewis Allin

Superintendent of Schools

Charles J. Micciche - Tel 636-1437

Business Administrator

Beatrice S. McQuarrie

Principal

Howard E. J. Pierson

Moderator

Colin Noyes

Treasurer

Gloria LaCasse

Clerk

Edna Fuller

Auditor

David J. Driscoll & Company
Certified Public Accountants
Littleton, N. H. 03561

SCHOOL WARRANT

STATE OF NEW HAMPSHIRE

To the inhabitants of the School District of Stratford,
qualified to vote in district affairs:

You are hereby notified to meet in the Stratford Town
Hall in said district on Tuesday, March 12, 1985, at 10:00
o'clock in the forenoon until 6:00 o'clock in the evening
for the reception of your ballots under the non-partisan
ballot system.

1. To choose by non-partisan ballot the following
district officers for the ensuing year: a moderator,
a district clerk, a district treasurer, and one
member of the board for the ensuing three years.

Given under our hands at Stratford this 14th day of
February, 1985.

Charles V. Goulet, Jr.
Rene Routhier
Lewis Allin

School Board

A True Copy of Warrant--Attest
Charles V. Goulet, Jr.
Rene Routhier
Lewis Allin

School Board

STRATFORD SCHOOL DISTRICT TENTATIVE SCHOOL WARRANT STATE OF NEW HAMPSHIRE

To the inhabitants of the School District of Stratford
qualified to vote in district affairs:

You are hereby notified to meet in the Stratford Public
School Gymnasium in said district on Monday, March 11, 1985,
at 7:30 o'clock in the evening to act upon the subjects
hereinafter mentioned.

1. To hear reports of agents, auditors, committees or officers
heretofore chosen and pass any vote relating thereto.
2. To see if the district will vote to accept the provisions
of the Federal and State School Lunch Program and to
appropriate such funds as may be made available to the
district under said program. Further to see if the
district will authorize the school board to make appli-
cation for such funds and to expend the same for such
programs.
3. To see if the district will authorize the school board to
make application for, to receive and expend in the name of
the district such advances, grants-in-aid or other funds
for educational purposes as may now or hereafter be forth-
coming from the U. S. Government and/or State agencies.
4. To see if the district will vote to raise and appropriate
a sum of \$31,000 for electrical and safety improvements.
5. To see if the Town will vote to raise and appropriate
monies necessary for transportation for one bus to trans-
port all of the children from the old mill road area and
lower mill area. This is to include all children Grades
K - 12. (Petitioned by 17 voters)
6. To see if the district will vote to raise and appropriate
the sum of \$_____ for payment of salaries and
benefits under the terms of a collective bargaining agree-
ment for the 1985 - 1986. (Not included in the proposed
budget for 1985 - 1986)
7. To see what sum of money the district will vote to raise
and appropriate for the support of schools, for the payment
of salaries of school district officials and agents and for
the payment of the statutory obligations of the district.
8. To transact any other business that may lawfully come
before said meeting.

Given under our hands at Stratford this 14th day of
February, 1985.

Charles V. Goulet, Jr.
Rene Routhier
Lewis R. Allin

School Board

A True Copy of Warrant--Attest
Charles V. Goulet, Jr.
Rene Routhier
Lewis R. Allin

REPORT OF SCHOOL DISTRICT TREASURER

Fiscal Year July 1, 1983-June 30, 1984

Cash on Hand July 1, 1983	\$ 6,206.74
Received from Selectmen:	
Current appropriation	\$354,692.00
Deficit appropriation	10,989.00
Revenue from State sources	143,680.75
Revenue from Federal sources	51,910.60
Revenue from tuitions	104,213.09
Received from all other sources	34,633.68
TOTAL RECEIPTS	<u>\$700,119.12</u>
Total Amount Available for Fiscal Year	\$706,325.86
Less School Board Orders Paid	<u>704,625.98</u>
Balance on Hand June 30, 1984	\$ 1,699.88

GLORIA LACASSE
District Treasurer

DETAILED STATEMENT OF RECEIPTS

FY 83/84	Town of Stratford	Appropriation	\$354,692.00
FY 83/84	Town of Stratford	Deficit approp.	10,989.00
FY 83/84	Bloomfield, VT	Tuition	77,751.11
FY 83/84	Brunswick, VT	Tuition	11,575.75
FY 83/84	Stratford School	Driver Ed. fees	1,200.00
FY 83/84	Berlin City Bank	Interest	1,434.65
FY 83/84	State of N.H.	Gas Tax refund	353.13
08-02-83	State of N.H.	Driver Ed. prior yr.	1,050.00
08-10-83	Lotta Rock Dairy	Refund	7.65
08-10-83	State of N.H. FY 82/83	School Lunch reimb.	4,016.00
08-25-83	State of N.H. FY 82/83	Federal Projects	904.46
09-28-83	State of N.H.	N.H. Retirement refund	3.70
09-28-83	State of N.H.	Foundation Aid	105,028.49
09-28-83	State of N.H.	Sweepstakes	4,323.92
09-28-83	State of N.H.	Voc. transp.	3,929.86
09-28-83	State of N.H.	Handicapped aid	30,398.48
09-28-83	State of N.H.	Federal Projects	28,254.60
09-28-83	State of N.H.	School Lunch reimb.	23,656.00
09-28-83	Stratford School	School Lunch sales	17,566.29
11-10-83	Paul Roth	Tuition	228.13
12-13-83	State of N.H. FY 82/83	Voc. trans.	3,430.76
09-28-83	Town of Stratford	Summer Rec. Bldg. rent	1,000.00
01-13-84	Paul Roth	Tuition	228.12
01-30-84	SAU#58	Refund	16.68
02-14-84	Shelburne School Dist.	Tuition	3,173.73
02-29-84	Town of Stratford	Filing fees	5.00
03-14-84	Paul Roth	Tuition	228.13
03-21-84	Town of Colebrook	Tuition	2,400.00

05-08-84	Normandeau Trucking	Refund	10.00
05-08-84	Paul Roth	Tuition	228.12
06-15-84	Shelburne, N.H.	Tuition	4,800.00
06-18-84	Town of Colebrook	Tuition	2,400.00
06-22-84	Stratford School	Tag Sale	523.61
06-29-84	Northumberland School	Dist. Shared serv.	2,311.75
06-29-84	Northumberland School	Dist. equip. sale	1,000.00
06-29-84	Stratford School Dist.	Hot Lunch transfer	<u>1,000.00</u>

\$700,119.12

DETAILED STATEMENT OF PAYMENTS FOR 1983-1984

1000 INSTRUCTION

1100	Regular Programs		254,146.41
110	Teachers	194,074.56	
120	Substitute Teachers	4,630.93	
210	Health Insurance	20,167.39	
213	Life & Disability	904.86	
214	Workman's Comp.	2,753.54	
222	Teachers' Retirement	3,577.13	
230	FICA	14,642.53	
260	Unemp. Comp.	8.08	
270	Tuition reimb.	75.00	
440	Repairs & Maintenance	362.50	
	Eastern Musical	72.50	
	Merriam Graves Corp.	70.00	
	NCES	220.00	
580	Exp./travel	598.35	
	Phillip Dowgiert	16.00	
	Harry Hikel	530.35	
	NH Sci. Teacher Assoc.	20.00	
	Ronald Pelchat	32.00	
610	Supplies	8,036.86	
	ABC School Supply	385.81	
	Addison Wesley Pub.	227.95	
	Barclay Sch. Supply	36.99	
	Champagnes Cash Mkt.	31.49	
	Columbia Pict. Pub.	12.37	
	Continental Press	46.10	
	Dan's Car Care	37.88	
	Ducret's Gun Shop	23.70	
	Eastern Musical	38.80	
	Scott Foresman	1,784.97	
	J.L. Hammett	1,462.57	
	Incentive Learning	88.98	
	Laidlaw Brothers	191.53	
	MacMillan Publishers	280.84	
	Mainco	1,354.22	
	Charles E. Merrill	20.60	
	NASCO	65.47	
	New England Sch. Sup.	654.59	

1000 (Contd.)

	Norcross	86.45	
	J.W. Pepper	81.89	
	SAX	51.36	
	Frank Schaeffer	99.03	
	School Specialty	57.26	
	Science Kit, Inc.	785.48	
	Science Year	14.95	
	South Western Pub.	2.36	
	Turnkey Material	49.11	
	J. Weston Walch	64.11	
630	Books		2,119.70
	Academic Games	54.95	
	Adams Book Co.	75.99	
	Allyn & Bacon	113.89	
	Harcourt, Brace	1,193.11	
	Holt, Rinehart	316.40	
	MacMillan	133.77	
	Science Kit	222.64	
	Village Book Store	8.95	
742	Replacement Equipment		2,169.98
	Criteria	1,898.10	
	Frey Scientific	271.88	
810	Dues and Fees		25.00
	NH Mus. Ed. Assoc.	25.00	

1200 SPECIAL PROGRAMS

90,814.06

110	Teachers		31,970.92
111	Aides		6,203.50
120	Substitute Teachers		800.00
210	Health Insurance		1,803.00
213	Life & Disability		315.00
214	Workman's Comp.		73.00
222	Teachers' Retirement		500.00
230	FICA		1,572.00
310	Other inst. services		1,413.00
	Counsel/Behavioral	328.00	
	NH Spec. Olympics	32.00	
	NCES	1,053.00	
390	Other Prof. & Tech.		16,070.87
	Nighswander, Lord	1,313.04	
	NCES	12,867.83	
	UCVMH	1,890.00	
519	Other Transportation		3,094.90
	Bonnie Daigneault	823.20	
	Reg. Sp. Ed. Cons.	2,199.70	
	Sally Stinson	72.00	
561	Tuition/Public		13,208.40
	Manchester Sch. Dept	2,856.60	
	Northumberland	9,907.30	
	Reg. Sp. Ed. Cons.	444.50	
569	Tuition/Private		12,262.54
	Crotched Mt. Rehab.	1,254.00	
	Manchester Sch. Dept	7,994.80	

1200 (Contd.)

Reg. Sp. Ed. Cons.	522.03	
SAU 23	2,491.71	
610 Supplies		1,526.93
Ames Dept. Store	39.78	
Barnel, Loft	113.86	
Emerson's Store	14.99	
Scott Foresman	721.76	
J.L. Hammett	42.07	
Janus Book Pub.	67.66	
Laidlaw Brothers	20.99	
C.E. Merrill Pub.	108.35	
Modern Curriculum Press	80.51	
Pro-Ed	31.90	
Readers' Digest	22.94	
School Specialty	217.90	
Steck-Vaughn	24.30	
Village Shoppe	19.92	

1300 VOCATIONAL PROGRAM

42,955.25

110 Teachers		29,134.00
210 Health insurance		1,936.00
213 Life & Disability		214.00
214 Workman's Comp.		136.00
222 Teachers' Retirement		527.00
230 FICA		1,952.00
440 Repairs & Maintenance		521.00
Colebrook Office Supply	521.00	
561 Tuition/Public		4,736.24
Berlin School Dept.	4,736.24	
580 Expense/Travel		72.80
Debra Mellett	72.80	
610 Supplies		2,718.96
Champagnes's Cash Mkt.	376.96	
Champlain College	11.45	
Ducret's Gun Shop	402.39	
Fabers	5.54	
NASCO	151.50	
NESS	169.62	
Ralph Niemi	26.20	
Perras Lumber	885.51	
Radio Shack	86.91	
S & W Market	255.48	
South Western Pub.	347.40	
630 Books		122.76
Home Ec. Sch. Svs.	122.76	
742 Equipment Replacement		884.49
Colebrook Office Supply	807.48	
South Western	77.01	

1400 OTHER INSTRUCTIONAL

8,567.95

121 Salaries/Activities	3,600.00
230 FICA	375.00
519 Transportation	186.30

1400 (Contd.)

SAU 7, Colebrook	186.30	
580 Expense/Travel		1,913.43
Home Ec. Education	62.50	
Nugent Motor Co.	854.93	
SHS Activities Fund	996.00	
513 Pupil Transportation		1,000.00
Nugent Motor Co.	1,000.00	
610 Supplies		1,323.22
James Bailey Co.	87.72	
Charlie Haggart	1,202.00	
Martin's Agway	33.50	
810 Dues and Fees		170.00
Mike Bernard	20.00	
NHIAA	150.00	

2120 GUIDANCE

560.00

580 Expense/Travel		560.00
Gregory Kunkel	560.00	

2130 HEALTH SERVICES

6,268.53

110 Salaries (nurse/Dr.)		5,000.00
214 Workman's comp.		25.00
222 Teachers' Retirement		120.00
230 FICA		340.00
390 Other Prof. & Tech.		421.00
Robert Hinkley, M.D.	20.00	
Indian Stream Prof.	401.00	
580 Expense/Travel		220.00
Kathleen Emerson	200.00	
St. Anslems College	20.00	
610 Supplies		142.53
Monarch Surgical	76.16	
School Health Supply	66.37	

2220 EDUCATIONAL MEDIA

10,369.94

111 Aides		5,596.50
210 Health insurance		1,206.00
214 Workman's comp.		35.00
220 Teachers' Retirement		167.00
230 FICA		375.00
440 Repairs & Maintenance		709.71
NCES	709.71	
450 Film rental		1,415.50
NCES	1,415.50	
610 Supplies		209.78
Demco	45.29	
Fins & Feathers	11.95	
Stephen Greene Press	23.24	
Grolier Yr. Bk.	17.45	
National Geographic	31.31	
Phoenix Publishing	19.33	
Wholesale Ed. Supply	28.21	
H. W. Wilson Co.	33.00	

2220 (Contd.)

630 Books		167.68
Baker & Taylor	9.45	
Doubleday & Co.	8.43	
Groveton HS Library	23.18	
National Geographic	30.32	
The Book Bear	96.30	
640 Periodicals		487.77
William L. Baushan	5.54	
Champagnes Cash Mkt.	18.25	
Coos County Democrat	13.00	
Countryman's Press	6.61	
Arthur G. Davis	104.33	
Down East	30.29	
Globe Pequot Press	29.30	
Guy Gannett Books	12.28	
National Geographic	23.95	
National Wildlife	10.50	
QSP	92.11	
Reg. Ctr. for Ed. Trn.	14.19	
Stratford Senior Class	61.41	
Strawberry Banke	6.60	
Univ. Press of Maine	59.41	
<u>2310 SCHOOL BOARD SERVICES</u>		7,976.61
110 Salaries		971.00
214 Workman's comp.		10.00
230 FICA		65.00
380 Board Ed. Services		300.00
Sandra Theberge	300.00	
390 Prof. & Tech. services		5,465.64
David J. Driscoll Co.	950.00	
Hinkley & Donovan	1,102.50	
Liebel Printing	622.20	
Nighswander, Lord	2,538.53	
Riff Flower Shop	23.00	
SAU 58	229.41	
522 Insurance, Liability		610.00
Geo. M. Stevens Ins.	610.00	
580 Expense/Travel		52.40
Charles Goulet, Jr.	52.40	
610 Supplies		11.57
Colebrook Office Supply	2.97	
News & Sentinel	8.60	
810 Dues and Fees		491.00
Measurement Conference	11.00	
NH School Bds. Assoc.	480.00	
<u>2320 S. A. U. SERVICES</u>		28,645.13
351 Management services		28,645.13
SAU 58	28,645.13	

2400	SCHOOL ADMIN. SERVICES		39,740.25
110	Salary-Principal	20,000.00	
115	Salary-Secretary	7,644.00	
210	Health insurance	2,834.00	
213	Life & Disability	155.00	
214	Workman's comp.	162.00	
222	Teacher's retirement	175.00	
230	FICA	2,170.00	
310	Other instruc. services	191.00	
	Colebrook Office Supply	56.00	
	SHS Activities Fund	135.00	
532	Postage		250.00
	Gregory Kunkel	250.00	
550	Printing		371.59
	Caledonian Record	3.00	
	Interstate Printers	14.04	
	M/S Printing	337.80	
	News & Sentinel	4.25	
	North Country Pub.	12.50	
580	Expense/Travel		508.23
	Gregory Kunkel	471.73	
	NHASP	31.00	
	N.H. Dept. of Ed.	5.50	
610	Supplies		1,661.03
	Beckley-Cardy	20.07	
	Colebrook Office Supply	46.69	
	J.L. Hammett	149.45	
	Josten's	193.66	
	M/S Printing	100.90	
	NESS	63.73	
	Norcross Office Supply	394.00	
	Northland Press	180.00	
	Quill	142.47	
	Turnkey Material	150.36	
	U.S. Post Office	219.70	
810	Dues and Fees		270.00
	NHASP	270.00	
741	Equip.- additional		3,348.40
	Colebrook Office Supply	998.40	
	Norcross Office Equip.	2,350.00	

2540	OPERATION & MAINTENANCE		74,830.29
110	Salary	23,158.86	
210	Health insurance	2,300.00	
214	Workman's comp.	300.00	
220	State Retirement	463.80	
230	FICA	1,610.00	
431	Disposal	953.00	
	Lawrence Hook	425.00	
	Ray O. Parker	528.00	
440	Repairs & Maintenance		7,477.40
	Dave Caron	73.00	
	Colebrook Office Supply	75.00	
	Commercial Services	141.00	

2540 (Cont.)

	Dan's Car Care	89.76	
	G & C Restaurant Equip.	160.00	
	Merriam Graves Corp.	40.88	
	Groveton Plumbing	589.95	
	C. L. Haskell & Son	285.00	
	Lawrence Hook	500.00	
	Inland Divers	221.45	
	Kenco, Inc.	122.05	
	Donald LaCasse	75.00	
	Norcross Office Supply	375.00	
	Northeast Mechanical	2,829.31	
	Pilgrim Furniture	800.00	
	Piano Technics	50.00	
	Pyrofax Gas	1,050.00	
521	Property Insurance		4,342.00
	Geo. M. Stevens Ins.	4,342.00	
531	Telephone		1,642.29
	New England Tel.	1,642.29	
610	Supplies		7,243.78
	Antec Calibrator	74.50	
	Joseph G. Blais	367.50	
	Burns Exxon	13.42	
	Dan's Car Care	240.00	
	Delta Products	381.84	
	James Eich	74.64	
	Emerson & Son, Inc.	2,959.02	
	Emerson's Country Store	328.28	
	Hillyard Chemical	1,102.64	
	Kenco, Inc.	265.72	
	Lite-Rite	203.27	
	Luxor Lighting	38.97	
	Northeast Mechanical	34.50	
	Oxford Chemicals	69.25	
	Rochester Midland	732.52	
	Rockingham Electric	277.21	
	Sani-Clean	80.50	
652	Electricity		9,634.81
	Public Service N.H.	9,634.81	
653	Fuel		14,253.08
	Harry Hikel	5.00	
	Public Service N.H.	330.99	
	C. H. Sprague	13,352.59	
	Stratford Oil Co.	564.50	
657	Bottled Gass		1,451.27
	Pyrofax Gas	1,451.27	

2550 PUPIL TRANSPORTATION

36,696.37

110	Salary	5,957.57	
214	Workman's comp.	240.00	
230	FICA	475.00	
513	Pupil Transportation	26,605.33	
	Violet Burt	5,279.91	
	Sharon Graham	8,897.98	

2550 (Cont.)

	Nugent Motor Co.	11,690.75	
	Sharon Welch	736.69	
656	Gasoline		3,418.47
	Burns Exxon	1,077.98	
	Emerson's Country Store	10.00	
	Exxon	2,330.49	

<u>5240</u>	<u>TRANSFER FOOD SERVICE</u>		1,000.00
800	Stratford School Lunch	1,000.00	

SUPERINTENDENT'S SALARY

Charles J. Micciche - 1983-84

Northumberland School District's Share	\$20,407.59
Stratford School District's Share	7,191.28
Stark School District's Share	<u>2,228.07</u>
(Total)	\$29,826.94

BUSINESS ADMINISTRATOR'S SALARY

Beatrice S. McQuarrie - 1983-84

Northumberland School District's Share	\$11,045.72
Stratford School District's Share	3,892.33
Stark School District's Share	<u>1,205.95</u>
(Total)	\$16,144.00

BALANCE SHEET

JUNE 30, 1984

Stratford School District

ASSETS	General	Federal Projects	Food Service	Capital Reserve
Cash	\$ 1,699.88	\$		\$ 40,548.04
Interfund Receivables	9,315.43			
Intergovernmental Receivables	4,200.00	4,210.31	6,843.00	
Other Receivables	11,625.75			
TOTAL ASSETS	\$26,841.06	\$ 4,210.31	\$ 6,843.00	\$ 40,548.04
LIABILITIES				
Interfund Payables		4,210.31	5,105.12	
Contracts Payable	26.75			
TOTAL LIABILITIES	\$ 26.75	\$ 4,210.31	\$ 5,105.12	
FUND EQUITY				
Unreserved Retained Earnings			1,737.88	
Reserved for Encumbrances	201.95			40,548.04
Reserved for Special Purposes				
Unreserved Fund Balance	26,612.36			
TOTAL FUND EQUITY	26,814.31		1,737.88	40,548.04
TOTAL LIABILITIES AND FUND EQUITY	\$26,841.06	\$ 4,210.31	\$ 6,843.00	\$ 40,548.04

STATEMENT OF REVENUES For the Fiscal Year Ended June 30, 1984

Stratford School District

Food Service Capital Reserve

General Fed. Projects

LOCAL

Current Appropriation	\$354,692.00		
Deficit Appropriation	10,989.00		
Tuition-LEA's outside N. H.	101,815.11		
Tuition - LEA's within N. H.	12,773.73		
Driver Education Tuition	1,200.00		
Earnings on Investments	1,434.65		
Food Service		17,566.29	4,374.88
Rentals	1,000.00		
Sale of Fixed Assets		1,000.00	
Other Local Revenue	578.61		
Total Local Revenue	<u>484,483.10</u>	<u>18,566.29</u>	<u>4,374.88</u>

REVENUE FROM STATE SOURCES

Foundation Aid	105,028.49		
Sweepstakes	4,323.92		
Vocational transportation	7,529.86		
Driver Education	600.00		
Handicapped Aid	30,398.48		
Total Revenue from State Sources	<u>147,880.75</u>		

REVENUE FROM FEDERAL SOURCES

Restricted Grants'-In'Aid	689.76		
Elementary/Secondary (ECIA) Chap. 1	27,542.00		
Elementary/Secondary (ECIA) Chap. 2	4,119.52		
Vocational Education	113.63		
Child Nutrition Programs		30,499.00	
Total Revenue from Federal Sources	<u>32,464.91</u>	<u>30,499.00</u>	
Transfer from General Fund		<u>1,000.00</u>	
TOTAL REVENUE	<u>632,363.85</u>	<u>50,065.29</u>	<u>4,374.88</u>

GENERAL FUND: STATEMENT OF EXPENDITURES For the Fiscal Year Ended June 30, 1984 Stratford School District

INSTRUCTION	Salaries	Employee Benefits	Purchased Services	Supplies		Property	Other	TOTAL
Regular Programs	\$198,705.49	\$42,128.53	\$ 960.85	\$10,156.56	\$2,169.98	\$25.00		\$254,146.41
Special Education	38,974.42	4,263.00	46,049.71	1,526.93				90,814.06
Vocational Education	29,134.00	4,765.00	5,330.04	2,841.72	884.49			42,955.25
Other Instructional	3,600.00	375.00	3,099.73	1,323.22		170.00		8,567.95
SUPPORT SERVICES								
Pupils								
Guidance			560.00					560.00
Health	5,000.00	485.00	641.00	142.53				6,268.53
Instructional								
Educational Media	5,596.50	1,783.00	2,125.21	865.23				10,369.94
GENERAL ADMINISTRATION								
School Board	971.00	75.00	6,428.04	11.57		491.00		7,976.61
Office of the Superintendent			28,645.13					28,645.13
School Administration	27,644.00	5,496.00	1,320.82	1,661.03	3,348.40	270.00		39,740.25
BUSINESS								
Operation & Maint. & Plant	23,158.86	4,673.80	14,414.69	32,582.94				74,830.29
Pupil Transportation	5,957.57	715.00	26,605.33	3,418.47				36,696.37
FUND TRANSFER								
Food Service Fund						1,000.00		1,000.00
TOTAL GENERAL FUND	\$338,741.84	\$64,759.33	\$136,180.55	\$54,530.20	\$6,402.87	\$1,956.00		\$602,570.79

DAVID J. DRISCOLL, CPA
MICHAEL W. PHILLIPS, CPA
P. O. Box 440
Littleton, NH 03561

January 10, 1985

TRANSMITTAL AND COMMENTARY LETTER

Stratford School Board
Stratford School District
Stratford, New Hampshire

Dear Board Members:

In connection with our examination of the financial statements for the Stratford School District for the year ended June 30, 1984, we reviewed the system of internal control and accounting procedures of the District. Our procedures included discussions with various employees responsible for performing accounting functions. We noted some areas where internal controls and accounting procedures could be revised and supplemented in order to better safeguard the District's resources and for improved operations. We realize that, with a limited size office staff, the most ideal system of control or the most desirable accounting system may not be practical; however, it is our opinion that a concerted effort should be made to improve internal control in operating procedures wherever possible. The comments and recommendations we are making attempt to recognize the limitations imposed by the existing number of personnel.

Those areas which we believe are material weaknesses in internal accounting control have been reported in the prior management letter. We have noted, however, some improvements in the internal accounting controls.

Detailed Histories

The computer recently purchased by the School District for use beginning in the 1984-1985 fiscal year will provide "hard copy" of the transactions that comprise the balances in the history. This will encourage the review of any account by the School Board. Under an ideal system of internal controls, the School Board will be able to review the histories regularly, both for comparison of expenditures to budget, and to review the allocation of expenditures to various functions and objects. This is a major improvement to the accounting system.

Objectives of a system of internal controls include providing reasonable assurance as to the reliability of financial records and maintaining accountability for assets. The concept of reasonable assurance recognizes that the cost of a system of internal accounting control should not exceed the

benefits derived. This concept also recognizes that the evaluation of cost versus benefits necessarily requires judgements by the members of the School Board.

Very truly yours,

David J. Driscoll & Company
Certified Public Accountants

STRATFORD SCHOOL DISTRICT

REVENUES

	<u>CURRENT</u> <u>1984-85</u>	<u>ESTIMATE</u> <u>1985-86</u>
<u>STATE SOURCES</u>		
Foundation Aid	\$ 86,685	\$ 86,685
Sweepstakes	4,380	4,380
Area Vocational School	7,200	7,200
Driver Education	500	500
Handicapped Aid	32,000	32,000
Catastrophic Aid	9,376	-0-
<u>FEDERAL SOURCES</u>		
Federal Projects	30,000	10,000
Child Nutrition	29,000	29,000
National Forest	400	400
<u>LOCAL SOURCES</u>		
Unreserved Fund Balance	26,612	18,000
Tuition	132,000	129,320
District Assessment	423,277	508,277
Other Local (Town)	-0-	-0-
Capital Reserve Transfer	6,000	-0-
TOTAL REVENUES AND DISTRICT ASSESSMENT	\$787,430	\$825,762

STRATFORD SCHOOL DISTRICT COMPARATIVE BUDGETS

		1984 - 1985	1985 - 1986
		\$	\$
1100 INSTRUCTION			
110 Teachers' salaries (A)		215,603.00	243,578.00
111 Teacher aide salary		3,618.00	3,227.00
120 Substitute teachers		3,500.00	3,710.00
210 Health insurance		33,463.00	33,463.00
213 Life & Disability ins.		1,993.00	1,993.00
214 Workman's comp.		1,270.00	1,270.00
222 Teachers' retirement		4,318.00	4,318.00
230 FICA		14,592.00	16,106.00
260 Unemployment comp.		1,249.00	1,249.00
270 Tuition reimbursement		1,200.00	1,200.00
310 Other instructional		200.00	600.00
440 Repairs & maintenance		500.00	500.00
580 Expense/travel		440.00	800.00
610 Supplies, general		513.00	1,800.00
630 Textbooks (B)		-----	4,000.00
610 Elem. art supplies		1,014.00	950.00
610 Elem. Phys. Ed. supplies		-----	412.00
610 Elem. music supplies		164.00	164.00
610 Gr. 1 supplies		384.00	706.00
630 Gr. 1 textbooks		242.00	200.00
610 Gr. 2 supplies		60.00	336.00
630 Gr. 2 textbooks		1,136.00	-----
610 Gr. 3 supplies		162.00	150.00
630 Gr. 3 textbooks		926.00	167.00
640 Gr. 3 periodicals		-----	50.00
610 Gr. 4 supplies		173.00	250.00
630 Gr. 4 textbooks		275.00	200.00
640 Gr. 4 periodicals		-----	50.00
		\$295,218.00	\$329,486.00

1100 contd.	1984 - 1985	1985 - 1986
610 Gr. 5 supplies	702.00	293.00
630 Gr. 5 textbooks	403.00	120.00
640 Gr. 5 periodicals	-----	40.00
610 Gr. 6, 7, 8 supplies	1,312.00	1,312.00
630 Gr. 6, 7, 8 textbooks	550.00	550.00
741 Gr. 6, 7, 8 add'l equipment (C)	-----	100.00
610 K supplies	256.00	400.00
610 High School supplies	251.00	900.00
742 High School replace equip.	150.00	-----
610 High School art supplies	253.00	500.00
630 High School English textbooks	1,320.00	680.00
610 High School Foreign Language supplies	501.00	150.00
610 High School Phys. Ed. supplies	-----	412.00
610 High School Math supplies	124.00	115.00
630 High School Math textbooks	200.00	-----
440 High School Music repairs/maint.	-----	200.00
610 High School Music supplies	136.00	136.00
610 High School Science supplies	600.00	1,044.00
630 High School Science textbooks	347.00	655.00
742 High School Science replace equip.	400.00	-----
610 High School Social Studies supplies	168.00	430.00
630 HS Social Studies textbooks	550.00	-----
(A) Increase Art, Music and Physical Education to full time; one additional teacher Grades 6, 7, & 8;		
(B) Replacement of Math books Grades 1 - 8 to establish a sequential curriculum;		
(C) Utility cart - 3 shelf		
	\$104,192.00	\$114,324.00
1200 SPECIAL EDUCATION		
110 Teacher's salary/Elem.	28,394.00	28,394.00
110 Teacher's salary/HS	8,291.00	8,291.00
111 Teacher aide's salary	7,984.00	8,715.00

1200 contd.	1984 - 1985	1985 - 1986
120 Substitute teacher salaries	800.00	800.00
210 Health insurance	6,797.00	7,017.00
213 Life & Disability	475.00	475.00
214 Workman's comp.	472.00	472.00
220 Employees retirement	161.00	161.00
222 Teachers retirement	618.00	618.00
230 FICA	3,072.00	3,225.00
260 Unemployment comp.	459.00	459.00
270 Tuition reimb.	300.00	300.00
310 Other instruction	1,400.00	1,400.00
390 Other prof. & tech.	12,531.00	23,031.00
519 Other transportation	12,206.00	6,955.00
561 Tuition/Public	9,760.00	21,472.00
569 Tuition/Private	9,042.00	-----
580 Expense/Travel	216.00	216.00
610 Supplies	347.00	1,770.00
630 Textbooks	94.00	-----
741 Additional equipment	125.00	-----
610 Supplies/self-cont. rm.	648.00	420.00
741 Additional equip./self-cont. rm. (D)	-----	133.00
(D) Physical therapy equipment for handicapped student		
	\$ 63,846.00	\$ 64,862.00
1300 VOCATIONAL EDUCATION		
110 Teachers salaries	45,245.00	45,245.00
210 Health insurance	5,462.00	5,462.00
213 Life & Disability	321.00	321.00
214 Workman's comp.	227.00	227.00
222 Teachers retirement	848.00	848.00
230 FICA	3,038.00	3,190.00
260 Unemployment comp.	250.00	250.00

1300 contd.	1984 - 1985	1985 - 1986
270 Tuition reimb.	100.00	100.00
440 Repairs/maintenance	950.00	550.00
561 Tuition/Public	2,100.00	3,615.00
440 Business/repairs & maint.	-----	216.00
610 Business/supplies	754.00	400.00
630 Business/textbooks	715.00	50.00
742 Business/replace equip. (E)	-----	400.00
610 Home Ec./supplies	179.00	238.00
620 Home Ec./food	1,100.00	1,000.00
630 Home Ec./textbooks	157.00	-----
610 Industrial Arts/supplies	1,700.00	2,000.00
742 Industrial Arts/replace equip. (F)	700.00	750.00
(E) One typewriter		
(F) Replacement of tools as needed		
1400 CO-CURRICULAR		
121 Salaries	4,900.00	5,050.00
222 Retirement	-----	101.00
230 FICA	375.00	392.00
513 Transportation	1,000.00	3,550.00
580 Expense/travel	2,700.00	2,331.00
610 Supplies	2,112.00	1,672.00
810 Dues/fees	150.00	150.00
2120 GUIDANCE		
110 Salary (G)		
210 Health insurance	5,866.00	15,432.00
213 Life & Disability	1,474.00	2,200.00
214 Workman's comp.	75.00	150.00
222 Retirement	118.00	155.00
	118.00	309.00
	\$ 9,281.00	\$20,516.00
	\$11,237.00	\$13,246.00

2120 contd.			
230 FICA		1984 - 1985	1985 - 1986
260 Unemployment comp.		411.00	1,088.00
330 Testing		59.00	155.00
610 Supplies		1,000.00	1,000.00
630 Textbooks		60.00	27.00
		100.00	-----
(G) Increase Guidance to full-time			
2130 HEALTH SERVICES			
110 Salary	\$ 7,067.00	5,250.00	5,618.00
120 Substitute		100.00	100.00
214 Workman's comp.		30.00	32.00
222 Retirement		125.00	130.00
230 FICA		362.00	396.00
260 Unemp. comp.		78.00	78.00
390 Other prof. & tech.		660.00	660.00
440 Repairs & maint.		-----	65.00
580 Expense/travel		250.00	250.00
610 Supplies		187.00	187.00
810 Dues/fees		25.00	25.00
2210 IMPROVEMENT OF INSTRUCTION			
320 Instructional material	\$ 700.00	700.00	700.00
2220 EDUCATIONAL MEDIA			
111 Aide's salary	\$11,887.00	5,877.00	6,289.00
210 Health insurance		1,808.00	1,918.00
214 Workman's comp.		41.00	63.00
220 Retirement		173.00	173.00
230 FICA		400.00	444.00
260 Unemp. comp.		78.00	78.00

2220 contd.	1984 - 1985	1985 - 1986
310 Other instructional (H)	-----	4,267.00
440 Repairs & maintenance	979.00	979.00
450 Rentals	1,416.00	1,416.00
610 Supplies	165.00	165.00
630 Textbooks	800.00	1,200.00
640 Periodicals	150.00	285.00
(H) Contract a certified librarian one day per week.		
2310 SCHOOL BOARD SERVICES	\$ 5,713.00	\$ 6,820.00
110 Salaries	980.00	1,080.00
214 Workman's comp.	10.00	10.00
230 FICA	69.00	76.00
260 Unemp. comp.	10.00	10.00
390 Other prof. & tech.	3,000.00	4,000.00
522 Liability ins.	704.00	704.00
580 Expense/travel	200.00	200.00
810 Dues/fees	740.00	740.00
2320 SAU SERVICES	\$32,375.17	\$38,333.00
351 Management services	32,375.17	38,333.00
2400 SCHOOL ADMINISTRATIVE SERVICES	\$39,502.00	\$43,399.00
110 Salary	22,200.00	24,396.00
115 Secretary's salary	7,683.00	8,221.00
210 Health insurance	3,686.00	3,920.00
213 Life & Disability	155.00	185.00
214 Workman's comp.	178.00	188.00
220 Retirement/employees	183.00	183.00
222 Retirement/teachers	653.00	653.00
230 FICA	2,227.00	2,301.00

2400 contd.	1984 - 1985	1985 - 1986
260 Unemp. comp.	412.00	412.00
270 Tuition reimb.	-----	300.00
310 Other instructional	200.00	200.00
532 Postage	385.00	450.00
550 Printing & binding	330.00	500.00
580 Expense/travel	220.00	350.00
610 Supplies	550.00	700.00
810 Dues/fees	440.00	440.00
2540 OPERATION & MAINTENANCE	\$ 94,060.00	\$ 96,113.00
110 Salaries	24,068.00	25,754.00
116 Maintenance/salary	300.00	300.00
120 Substitutes salaries	500.00	500.00
210 Health insurance	3,686.00	3,747.00
214 Workman's comp.	323.00	348.00
220 Retirement	648.00	648.00
230 FICA	1,741.00	1,872.00
260 Unemp. comp.	337.00	337.00
431 Disposal	928.00	928.00
440 Repairs & maintenance	11,700.00	11,700.00
521 Property insurance	4,560.00	4,700.00
531 Telephones	3,300.00	2,500.00
610 Supplies	8,287.00	8,287.00
652 Electricity	10,250.00	15,792.00
653 Fuel	18,700.00	17,300.00
657 Bottled Gas	732.00	1,400.00
742 Replacement equip.	4,000.00	-----

	1984 - 1985	\$ 41,363.00	1985 - 1986
2550 <u>TRANSPORTATION</u>			
110 Salary	6,248.00		6,686.00
120 Substitute salary	700.00		700.00
214 Workman's comp.	240.00		257.00
230 FICA	475.00		475.00
260 Unemp. comp.	100.00		100.00
513 Transportation	26,000.00		20,827.00
610 Supplies	100.00		100.00
656 Gasoline	7,500.00		4,000.00
5220 <u>TRANSFER FEDERAL PROJECTS</u>		\$ 30,000.00	10,000.00
5240 <u>TRANSFER FOOD SERVICE</u>		\$ 30,000.00	30,000.00
6122 <u>DEFICIT APPROPRIATION</u>		\$ 10,989.00	-----
GRAND TOTALS	\$787,430.17	\$787,430.17	\$825,762.00

REPORT OF THE SUPERINTENDENT OF SCHOOLS

The most dangerous question an educator can consider answering is, "What is the most important thing we do for our children in school?" Years ago, as a classroom biology teacher, I got into a heated argument with a chemistry teacher on this subject. Neither of us would yield on our respective positions in support of our own disciplines. It wound up with him calling my subject "Bug" and me calling his "Stink". Of course, our disagreement completely left out of consideration the minor value to the curriculum of English, Social Studies, Math, French or any of the other subjects found in public schools.

From that narrow perspective many years ago, I moved to school building administration, and instead of having the luxury of smugly arguing for my own subject area, I found myself an arbiter of similar academic jealousies among my teachers, mediating only to negotiate peace, let alone a balanced curriculum. The view from the central office is again altogether different. Balancing the priorities of the curriculum must take its ordered share of time among the other tasks a superintendent needs to deal with, such as transportation, taxes and budgets, public relations, state and federal paperwork, recruiting, etc. How I would answer that "most important ..." question today would be vastly different from my response twenty five years ago.

Therefore, throwing prudence to the winds, I will propose an answer to that question as I see it today. There are four key elements in the equation, no one of which can be labelled more important than another. One characteristic is the willingness or need of the child to learn. Without this motivation, there is little point to our being in business. Another is the nature of the social, political and economic world that child will enter after graduation. Whatever that environment demands will shape future educational priorities. The extent of resources available, and the desire of the public to provide those resources, are powerful determinants of what the schools realistically can accomplish. Finally, the quality of the teacher, who is the crucial nexus of the learning process, must enter the equation. It is not a patronizing attitude then, to state that each of these factors is equally important.

Because of state laws, budgetting procedures, and the tradition of year-to-year planning, we tend to live hand-to-mouth. Seldom do we have a real opportunity to plan far enough in the future to have a profound effect on what that future will be like. More often, the future crashes down on us in education with unrelenting speed, and the best we often do is apologize and play catch-up. Several years ago I had the opportunity to attend a month-long seminar on economics taught out of Princeton University (at the Middlebury College campus). The nation was then still reeling from the effects of the oil embargo and

and staggering under the spiraling inflation of the Carter years. Yet the corporate and government planners and forecasters at that seminar were even then projecting the economic stability our nation is enjoying today. Most of us in the hand-to-mouth public arena found their projections difficult to believe; we were too involved with the immediate everyday realities of the cost of a hamburger or pair of socks or gallon of gas. But those predictions were right on target.

There is an interesting lesson in this for those of us concerned with education. If we are honestly going to make an effort for today's three-year-old children to be prepared for the year 2000 when they graduate from high school, it is imperative that future planning be done now, and that the execution of those plans take place tomorrow. We can't wait for "next year". We need to psychologically condition our children to respect and desire their education, not just put up with it. We have to arrange our curriculum to fit the social, political and economic trends today's children will have to cope with. We must provide the financial resources to up-grade the school buildings, or build new ones if need be, and to equip the schools with efficient, contemporary instructional facilities and materials. This includes such basics as comfortable furniture, proper lighting, and visible chalkboards, as well as more sophisticated items such as computers, fuel efficient heating plants and modern laboratory equipment. And finally, that vital link in the educational process, the teacher, must be well-trained and better paid. None of these can be dealt with in isolation. None can be ignored without incurring grave risks for our children.

Education has been the public whipping boy for our social ills in the past several years. Numerous reports decry the deficiencies, point out the weaknesses, cast blame, issue condemnations, and pronounce judgement. Education is often hard put to defend itself against this media onslaught. It is shameful that a number of young people leave school and can hardly write a literate sentence. But literacy is at an all time high in our nation, and a greater percentage of our high school age children are in school today than ever before. It is true that teachers are poorly paid, respective of their training and the responsibility of the job. But where is society's priority when billions of dollars are spent on advertising selling beer or deodorants? A one-minute commercial during the Super Bowl earns a TV network enough money to educate 555 high school students for a year. It costs as much to keep a prisoner incarcerated in prison as it does to educate eleven children. Clearly, the priorities are in desperate need of revision. As much as we need educational reform, we need to rethink the way we look at education. We need an honest, unbiased perspective of our purpose in preserving the future through our children, not sensationalism or doomsaying.

Without a vision that sees beyond one tax year to another; without a demand from society that education be as strong and vital as it can be; without a commitment to risk that additional financial increment (it's called venture capital in the business world) in support of quality; we are merely solidifying our status quo. I urge the community to look to its children's future, to have the courage to dream for the possible, and to be proud of its potential.

Respectfully submitted,

Charles J. Micciche
Superintendent of Schools

STRATFORD PUBLIC SCHOOL 1984-85 Principal's Report

The 1984-85 year has been one of transition at Stratford Public School.

As a result of the fire in Groveton, considerable effort has been made to complete a study of not only our electrical needs but also our needs regarding fire protection of the entire school.

As of this writing, the ventilators, which rise up to the roof and are similar to the ones that spread the fire in Groveton, are being removed to prevent possible spread of fire as occurred there.

The telephone system has been updated to allow more than one line for incoming calls plus other features to better allow communication in an emergency situation.

Since September an all out effort has been made, working to ensure that Stratford become certified by the State Department of Education. The entire curriculum is presently being studied and several changes are expected as a result of the study.

During the year furniture has been purchased for the fourth grade; tile has been installed in front of the Science room; the kitchen ceiling has been lowered and insulation has been installed; some rooms have been repainted; new radiator valves have been installed as a cost effective measure.

The boiler system has been improved by converting the boiler to allow it to use a higher grade oil as a cost saving measure. This change required some small adjustments to the boiler.

A TRS 80 computer has been donated to the school by Grant Mason and his family to help us begin our computer program. We are also presently investigating obtaining a grant to receive some New Hampshire State money to purchase more computer

equipment.

The 1984-85 year has been and is a very busy, productive year. Much has been accomplished, but a great deal more needs to be done. The continual support of the people is making it possible for us to have a successful year.

Respectfully submitted,

Howard E. J. Pierson
Principal

Title IX of the Education Amendments of 1972
Public Law 92-318

Subpart A, Section 86.8 of Title IX requires public notification that the Stratford School District does not discriminate in their educational programs, activities, or employment practices on the basis of race, language, sex, age, or handicapping condition under the provisions of Title VI of the Civil Rights Act of 1964, Title IX of the Education Amendments of 1972; Section 504 of the Rehabilitation Act of 1973; and the Education of all Handicapped Children Act of 1975. The Stratford School District hereby notifies students, parents, employees, and residents that complaints and grievances for non-compliance with any of the provisions of Title IX are to be referred to:

Charles J. Micciche
Title IX Hearing Officer
10 Main Street
Groveton, NH 03582

RIGHTS OF PARENTS OR GUARDIAN

As the parent or guardian of a child who may require or who is receiving special education and/or related services, you have the following rights:

*You have the right to have access to and examine all records relating to your child's education.

*You have a right to receive prior written notice whenever the local educational agency proposes to begin or change the special education referral, evaluation and/or educational placement of your child. You also have a right to give your written consent before initial special education placement and before any individual evaluation of your child.

*You have a right to question any matter, decision or recommendation relating to your child's referral, evaluation or educational placement.

*You have a right to request an independent educational evaluation obtained by the local educational agency. If your request is accepted, the evaluation will be conducted by a certified or licensed professional examiner who is independent of the local educational agency and will be performed at no cost to you. Should your request be denied, you have a right to appeal this decision as described below.

*If you have any complaints regarding the referral, evaluation or educational placement of your child, you have a right to meet with the school board. If any agreement is unable to be reached, you have the right to an impartial hearing conducted by a state appointed due process hearing officer.

*At this hearing you have the right to be assisted by person(s) with special knowledge or training, or by an attorney, and the right to present evidence and confront, cross-examine and compel the attendance of witnesses.

*After this hearing, you have the right to a written or electronic verbatim recording of such hearing. You have the right to obtain written findings of fact and decisions of the hearing at no cost.

*If the decision of the impartial hearing at the local level is not acceptable to you, you have the right to appeal this decision to the State Board of Education or Civil Court.

*During any of the hearing or appeal procedures your child shall remain in the current educational program or, if applying for initial admission to the public school, shall be placed in a regular program until all proceedings have been completed, unless you and the school officials agree otherwise.

STRATFORD SCHOOL DISTRICT REPORT OF THE SCHOOL NURSE

January - December, 1984

Total number of students seen by the School Nurse: 2,607

First Aid: 144

Accidents: 31 - 5 requiring medical attention, 1 fracture

Screenings: 330 - Height, weight, vision and hearing
1,567 - Headchecks for pediculosis

Physicals: 75 - Routine, athletic and pre-school exams

Referrals: 54 - To physicians
1 - To dentist
10 - To ophthalmologists
1 - Hearing evaluation

Home Visits: 34

Medications: 21 - Students, 75 doses of prescribed medication

Communicable Diseases: Impetigo - 1
Pediculosis - 21
Strep throat - 4
Ringworm - 1

Transportation: 54 students - 361 miles

Telephone Conferences: 42

Immunizations: Diphtheria Tetanus boosters - 9
Polio boosters - 5
MMR - 1; Annual Immunization Survey to State

Clinic Referrals: Orthopedic clinic - 2
Pediatric clinic - 1
Cardiac clinic - 1
Sight conservation - 5

Pupil Placement Team Meetings: 17

I wish to thank the parents of Stratford for their continued interest and support of their children's health and well-being, and for their consistent cooperation in assuring that it is maintained.

Kathleen Emerson, R.N.
School Nurse

FACULTY

Grades 7 - 12

Principal

Howard E. J. Pierson

Social Studies

Ronaldo Pelchat

Business Education

Shirley Pond

Special Education

Kimberly Cilley

Kimberly Stremlau

Barbara Wheelock

Art

Ellen Gries

Librarian

Phyllis Dowse

Title I

Judith Dvorchik

Industrial Arts

Kenneth Grimes

Music

Harry Hikel

Science

Paul Roth

Home Economics

Debra Mellett

English

Dennis Rylands

Foreign Language

Phillip Dowgiert

School Nurse

Kathleen Emerson

School Psychologist

John Graziano

STRATFORD TEACHERS 1984 - 1985

Name	Degree	Yrs. Exp.	Assignment	
Sylvia Carrigan	B	17	Gr. 3	\$17,710
Kimberley Cilley	B	1	Sp. Ed.	10,702
Lawrence Clough	B	17	Mathematics	18,468
Phillip Dowgiert	B	3	For. Lang.	11,562
Kenneth Grimes	B	19	Ind. Arts	18,468
Sylvia Hibbard	B	17	Gr. 5	18,468
Harry Hikel	M	19	Music Dir.	18,686
Ellen Jordan	B	7	Gr. 4	13,712
Debra Mellett	M	7	Home Ec.	13,882
Paula Noll	B	9	Gr. 6	14,572
Ronaldo Pelchat	B	3	Soc. Studies	11,992
Shirley Pond	B	1	Business/Guid.	15,432
Kathryn Roth	B	1	Kindergarten	5,996
Paul Roth	B	6	Science	13,282
Dennis Rylands	M	12	English	16,462
Margaret Sheltry	B	7	Gr. 2	13,712
Kimberley Stremlau	B	1	Sp. Ed.	10,917
Linda Sullivan	M	6	Gr. 1	13,882
Mary Trask	B	7	Phys. Ed.	8,859
Charlene Wheeler	B	4	Math/Sci.	12,722
Barbara Wheelock	B	1	Sp. Ed.	10,702

ENROLLMENT

	K	1	2	3	4	5	6	7	8	9	10	11	12	Totals
*High School										21	20	17	16	74
*Junior High							25		14					39
Kathryn Roth	19													19
Linda Sullivan		39												39
Margaret Sheltry			19											19
Sylvia Carrigan				24										24
Ellen Jordan					13									13
Sylvia Hibbard						31								31
Paula Noll							32							32
Special Ed. room - 6														<u>6</u>
														296

*At 7th grade and above, school work is departmentalized so that no student's class is identified with any single teacher.

DEATHS

Registered in the Town of Stratford for the year ending December 31, 1984

Date & Place of Death	Name of Deceased	Age	Place of Birth	Sex	Marital Status	Occupation	Name of Father	Name of Mother
3-26-84 Lancaster, NH	Burton Danforth	72	N.H.	M	Mar.	Custodian	Edison Danforth	Cora Burns
4- 9-84 Haverhill, NH	Odila Tetreault	85	N.H.	F	Wid.	Never worked	Clovice Couture	Victoria Bolduc
4-15-84 Lancaster, NH	Alfred Martineau	68	Canada	M	Div.	Bridge Constructor	Edgar Martineau	Lauza Charest
5- 7-84 Lancaster, NH	Mary Daigneault	61	Maine	F	Mar.	Registered Nurse	Afton Kneeland	Eunice Beckwith
5-13-84 Stratford, NH	Edward Currier, Sr.	67	N.H.	M	Mar.	Farmer	Frank Currier	Ruth Walker
7-13-84 Lancaster, NH	Rev. Phyllis Benner	67	Maine	F	S	Minister	Perle Benner	Theodora Sanborn
10-22-84 Colebrook, NH	Madeline Mulcahy	68	N.H.	F	Mar.	Registered Nurse	David McMann	Lucy Hapgood
10-27-84 Lancaster, NH	Ellen McMann	94	N.H.	F	Wid.	Homemaker	Rollin Curtis	Lillian Armstrong
11-11-84 Stratford, NH	Katherine Bushaw	49	N.H.	F	Mar.	Homemaker	Keith Algier	Alice Potter

MARRIAGES

Registered in the Town of Stratford for the year ending December 31, 1984

DATE & PLACE OF MARRIAGE	NAME & SURNAME GROOM & BRIDE	RESIDENCE OF EACH AT TIME OF MARRIAGE	BIRTH DATE OF EACH	NAME OF GROOM OF GROOM	NAME OF PARENTS OF BRIDE	NAME, RESIDENCE AND PERSON OFFICIATING
February 26 N. Stratford, NH	Rockwell Schooner Valarie Blodgett	N. Stratford, NH Stratford, NH	2-13-64 3-14-63	Larry Schooner Lila Wetmore	Ralph Blodgett Eileen Fluery	Rev. Phyllis L. Benner Baptist Min.-Stratford, NH
April 28 Stratford, NH	Donald McCormick Muriel Jordan	Jackson, Wyoming Jackson, Wyoming	4-24-59 3-13-57	Donald McCormick Edith Wild	Frederick Jordan Ellen Pushee	Harry A. Bartlett, Clergy Berlin, N.H.
May 5 N. Stratford, NH	Robert Curless Myra Diederick	Stratford, NH Stratford, NH	5- 5-58 6-22-49	Howard Curless Etta Thompson	Merlin McCormick Simonne Morissette	Carol M. Bartlett, Justice of the Peace-Berlin, NH
June 16 N. Stratford, NH	Phillip Potter Mary Daniels	N. Stratford, NH Island Pond, Vt.	2-14-64 10-27-56	Nancy Potter	Williams Daniels, Sr. Marie Bouchard	Rev. Frederick A. Champion Min.-Twin Mt. N.H.
July 7 Stratford, NH	Kenneth Popielski Julia Stevens	Danvers, Mass. Danvers, Mass.	5- 9-61 6-13-61	Alexander Popielski Beverly Westcott	Charles Stevens Virginia Dutton	Rev. Frederick A. Champion Min.-Twin Mt. N.H.
July 14 Groveton, NH	Michael Leighton Patty Burt	Groveton, NH N. Stratford, NH	6-19-64 11-10-65	Robert Leighton Gloria Daniels	Frank Burt Nancy Potter	Rev. Paul Youngholm Clergyman-Jefferson, NH
August 25 N. Stratford, NH	Louis Lamoureux Nancy Stinson	Maidstone, Vt. Stratford, NH	6-11-51 9-14-55	Henri Lamoureux Lucienne Routhier	Charles Stinson, Sr. Mary Cass	Rev. Maurice J. Rochefort R.C. Priest-Groveton, NH
October 27 Stratford, NH	Jeffrey Flanders Alberta Buffington	Colebrook, NH Colebrook, NH	4- 7-63 12-11-64	George Flanders Lottie Hall	Elmer Buffington Leora Marsh	Ruth C. Williamson Minister-Groveton, NH
December 15 N. Stratford, NH	Timothy Meunier Dorothy Hook	Groveton, NH N. Stratford, NH	5- 3-61 9-29-62	Joseph Meunier Dawn Bailey	Laurence Hook, Sr. Eleanor Platt	Rev. Maurice J. Rochefort R.C. Priest-Groveton, NH

BIRTHS

Registered in the Town of Stratford for the year ending December 31, 1984

DATE OF BIRTH	PLACE OF BIRTH	NAME OF CHILD	SEX	NAME OF FATHER	MAIDEN NAME OF MOTHER	RESIDENCE OF MOTHER	BIRTHPLACE OF MOTHER	BIRTHPLACE OF FATHER
Mar. 9	Lancaster, NH	Jon Leslie	M	Charles Emerson	Belinda Ledger	Stratford, N.H.	Conn.	N.H.
Apr. 19	Hanover, NH	April Lyn	F	E. Harlan Connary	Patricia Stinson	Stratford, N.H.	N.H.	N.H.
May 7	Hanover, NH	Shawn Allen	M	Earl Sweatt	Thomasine Neal	N. Stratford, NH	N.H.	N.H.
June 6	Lancaster, NH	Jessica Anne	F	Christopher Smith	Debra Emerson	Stratford, N.H.	N.H.	N.H.
July 14	Lancaster, NH	Samantha Ann	F	Rockwell Schooner	Valarie Blodgett	Stratford, N.H.	N.H.	Conn.
July 27	Lancaster, NH	Chad Michael	M	John Washburn	Leona Gadwah	N. Stratford, NH	N.H.	N.H.
Oct. 1.	Colebrook, NH	Christopher Charles Russell	M	Scott Dissler	Lisa Stevens	N. Stratford, NH	Mass.	Colorado

NOTES

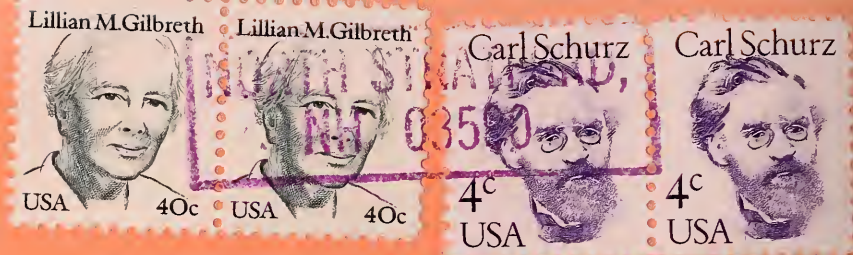
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